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1919 May - Nov

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May 8, 1919.

Miss Frederica Mead,
Nanking, China.
My dear Miss Freddie:-

I should have written you earlier in reply to your very kind and generous letter in regard to the Kuling house. I haven't the letter before me, but in regard to the question you raise of conferences with Dr. Hiltner over the land and the building my recollections are not distinct enough to warrant my stating positively just what our understandings were at that time. I regret exceedingly that they are not. I only recall going out with Dr. Hiltner and talking over your walls, but I do not recall our conclusions or what plans were adopted to meet the situation. I had no correspondence over the matter, as I recall - nothing in the way of record that would refresh my mind or be available as evidence in discussing the matter.

I just received a letter the other day from Mr. Duff, which will show you his personal recollection on the whole situation.

I was out at your home with Mrs. Williams and we had a most delightful time. It was so beautiful to see Lawrence and the darling little baby and his mother, and to see your sister Margaret and your mother. It is such a perfect home and radiates so much of cheer and gladness and Christian love.

I cannot express to you how deeply we appreciate your interest in our burden on the house and what you have so generously done. I received a letter from Sam Cochran, who is a member of the Council, that did not extend much hope that the Council would make any undertaking to reimburse us for the loss. You will note that in the letter Mr. Duff said: "It was an error of judgment on Mr. Kelsey's part to build such a thing, but it did not strike any one as dangerous so far as we have ever heard, and certainly the Council was never advised to that effect. I say this in view of the question of responsibility which has been raised, and which will come up at the Council meeting next week."

We have found it very difficult to get things done for the University on this trip. Our whole project was so caught by the war conditions and exchanges that we were all but swamped. We have cabled out to go on with the Central Administration Building. It will probably cost, not the \$35,000 originally pledged, but \$65,000 - just about double. And I expect to cable out soon for them to proceed with the Chapel, and hope that a little later we can direct them to go on with the other dormitories. Then our loss on exchange for current was appalling. The cooperating societies are going to take up the two for one on exchange, which will relieve us to a degree. Then the matter of securing staff has been exceedingly difficult in face of the war, medical men particularly so. And our hearts have bled for the burdens that the people are carrying on the hospital and other departments of the University. With some little relief secured, we do feel now that we are getting out of the worst of it and the future will be brighter. My, how I long to be back in Nanking and with you all!

0319

Miss Frederica Mead, #2

You will be saddened to know that Dr. Garritt is in the Presbyterian Hospital with syrus and in an exceedingly weakened condition. Jim Cochran is back from Saranac feeling much better and expects to get into things a little here after the summer. I have been pressed in to carrying some of Dr. Stanley White's correspondence until he returns from Syria, so have to spend a good deal of time at the Board rooms.

Lillian and all the children would be uniting with me in love.

Ever faithfully yours,

0320

May 8, 1919.

Prof. L. B. Moss,
Nanking, China.
Dear Mr. Moss:-

Your letter of Jan. 21st was very much appreciated for the detailed and careful statement you gave me of the work and the needs of the staff. I could sympathize, too, with you very deeply in the delay there has been in carrying out the additional buildings and securing the reinforcements needed. The fact is we got so much blocked off at Nanking and our plans were so large and our backing so inadequate, and for a time there was so much of an effort to disintegrate what was built up in the way of union, that we had a great deal to contend with. I still believe the enterprize will carry through, with greater success than planned, and I think now we can see evidence of the turning of the tide.

A cable was sent to proceed with the Central Administration Building and we want the whole carried out on the plans originally made, which probably now will cost not \$35,000 gold, but sixty or sixty-five thousand dollars gold. I have written Dr. Bowen that I hoped we would be cabling soon to go ahead with the Chapel and that we can have an extension on the dormitories.

Mr. Twinem will come over this summer to relieve on the Mathematics. I have now another man under consideration on Biology, a man who is at the head of that work at present at Wooster University, but he himself is a member of the Methodist Church and was trained in Wisconsin. He has received the Ph. D. degree. I think I wrote to Bowen quite fully about Twinem's qualifications. I am in correspondence with a number of men with a view to filling the other vacancies. I hope Professor Chalfant Robinson of Princeton University will spend one year with us on History and Political Science. We thought there was a possibility of Prof. Bode of Illinois University spending a year with us on Education, but nothing is concluded as yet.

I have written to Dr. James Lewis Howe, Professor of Chemistry at Washington & Lee University, but have had no word as yet.

You will recognize, too, how much we have been up against it on the Hospital but I hope some of the plans now being developed with a number of men will carry through at an early date. I am delighted to know that Dr. Hu Tientsing has been able to help you so much with the educational work. You will be sad to know that Irving Hu has had a very serious time with the influenza and is

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recovering slowly. I hope he will be able to be with you for the fall work. He was to have gone out as soon as his support was provided, as Bishop Lewis hoped to provide it. Now that should have been secured directly but we had a developing difficult situation here. I found quite a strong reaction against my finding all these special supports only from Presbyterian sources. You will recall the basis of agreement whereby the Baptists were to provide three teachers in the University, full time. On the basis of that understanding the Trustees and Managers were elected. It was all one agreement, but since the withdrawal of Br. Brown, the third teacher has not been provided, nor has the money been given, although there was no suggestion that the basis of co-operation either in Trustees or Board of Managers should be modified. I believe the situation could be helped by you and Mr. Keen stating the facts clearly to the men of the Mission and letting them see their moral obligation to provide support. The University of Nanking is a union enterprise in which all the cooperating societies fulfil their agreements and do as much more as possible. Of course the University might be re-organized with an independent Board of Trustees, not dependent upon the Boards here or the Missions on the field, just as Canton College, Syrian Protestant College or Robert College. I doubt that such an arrangement would be acceptable either to the Missions or to the Boards. Or, a joint arrangement could be effected whereby the present arrangement could be continued and additional men co-opted to represent other and larger interests.

Now, with the definite postponement of the China Medical School in Shanghai for five years and the prospect of a much longer delay, the idea of everything concentrating in Shanghai will probably meet with reconsideration on the part of the Missions whose thinking was tending that way. I am delighted that so much was secured for the college at the point and it was well it was secured on the plans and hopes that were entertained for the big Medical School at Shanghai. With the larger medical education of the China Medical Board for the time being concentrated in Peking, the trend would seem to be in the other direction rather than to Shanghai. We have suffered heavily under one trend; we may meet a rising tide in our direction under the other trend. At least, we are no worse off under the new shift. The University should be more secure and stronger than ever, and its future brighter. One of the most discouraging things in union was the last report of the Baptist Mission, in which very evidently the Mission was using all its influence against larger cooperation at Nanking. If other missions as well as the Baptist at the point were in favor of the ubiquitous plan of the University we could make more progress, but where only one Mission is for the ubiquitous plan, and the other

Prof. L. B. Moss

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missions are expressing themselves as strenuously opposed, very evidently and obviously the University is not responsible for that trend.

I hope you will write me again. It is our hope to get back to China in the fall and it is also our hope to get a good many other things accomplished for the University before we return. So I hope you will write me again fully and frankly as you did in your last letter, for it is very helpful in understanding the needs and the situation.

With most cordial regards to Mrs. Moss and yourself,

Sincerely yours,

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May 8, 1919.

Prof. E. E. Burton,
The Library,
Chicago University, Chicago, Ill.
Dear Dr. Burton:-

I overlooked sending to you the copy of the Greek-Chinese dictionary of the New Testament, by Dr. J. L. Stuart. I am sure you will look into it with great interest. Dr. Stuart would greatly appreciate any review that would bring the work to the attention of American New Testament students. Not that they would want to be purchasing a volume like that, but they would be interested in the work that has been undertaken. There might be the more personal interest now that Dr. Stuart has been called to be President of the union University of Peking. I used Huddleston's little Introduction to New Testament Greek, which Dr. Stuart and Mr. Tewksbury had put into Chinese, with a group of our seniors in the college. I found the grammatical terminology they had worked out excellent in every way. They had given very careful study to it. It is almost a new field in the Chinese language, as the Chinese language is about the farthest removed possible from the very highly inflected Greek language. I am sure you would be interested in the ingenious way they have conveyed to the mind of the Chinese students the discriminations of the many tenses of the Greek. While the Chinese is a wholly uninflected language, it is capable of carrying over by circumlocution the shades of difference of the Greek moods and tenses; that is, for the student. There are no forms that would readily convey those shades in conversation.

Unfortunately I had to hurry that evening from my supper at the Sarvises to a very early train and did not have the opportunity of seeing Prof. Miller. I have since heard from President Bowen that Miss Miller is with them teaching English at Nanking, and I hope she is finding her life there interesting and satisfactory. It was delightful to have a visit with you at the Library.

With cordial regards,

Faithfully yours,

0324

Nanking

May 8, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.
Dear Bowen:

This morning Mr. Speer showed me the reply to his letter to Mr. Severance, in which he and Mrs. Prentice undertake to provide the \$65,000. for the Central Building. I am writing immediately in order that Small may understand. The job is to carry the building through on the lines planned and complete it. Exchange, unfortunately, in the last few days has gone against us again, and of course we cannot tell what exchange is going to be; but with this increase, and securing the best contract possible over there, it should be possible to complete and finish the building within the sum. I think I shall send you another cable to complete the building.

I hope we shall be able in a few days to cable also to carry through the Chapel on the basis of \$20,000 gold for building and \$5,000. gold for furnishing. In the case of the Chapel, Small should provide room for a pipe organ, as we do want a pipe organ established, and Gardner Tewksbury while over here can look about for an organ that will meet the demands.

I think there would be every advantage if Small could complete the Central Building and Chapel, and, if we can secure the money, which I am trying to do, the three-unit dormitory, before coming to U.S. And then to take time in U.S. for his study and degree, carry on other buildings for us, and oversee the scheme for Ginling College. I do not think the Trustees will approve of the contracts for those buildings being let by Davis & Murphy on the scale that they are proposing, as they can see clearly that it will involve a much higher cost of building than we have succeeded in maintaining heretofore.

You will realize that with the Severances putting up the amount required for the Central Building, carrying through the Chapel. that not only is a great burden lifted for you in the development at Nanking, but the situation is cleared a little for a campaign here. Until those things were done, my getting things done here was just about impossible.

I am enclosing Sloan a copy of a letter I wrote to Robert Speer of what I have been doing on the hospital situation. Dr. N. Worth Brown is to lunch with me again today, talking over the general situation.

At the next meeting of the Trustees, I shall propose, Bowen, some more radical plans for financing on the lines that we have been thinking on. In the first place, I think any Board should provide to the Trustees, when there is a vacancy, not \$1200 gold, but \$2,000. Our position with the China Medical Board of asking them to contribute \$2500 gold toward the support of a physician on the staff, then asking a co-operating board to contribute \$1200 gold when they have a vacancy, is morally untenable. If we ask \$2,000 we can reckon the other \$500 toward house rent, furlough, etc.

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President Bowen. #2

\$1200. would not provide now even for a Chinese assistant doctor on the staff. And then furthermore, it seems to offer a premium to the co-operating society which has a vacancy on the staff. It's cheaper to pay \$1200. than to supply a missionary, and if they don't supply missionaries their interest will soon diminish. I think the Trustees will see the reasonableness of that plan. Then, I think we shall have to pro rate the current expenses at a heavier rate on the co-operating societies, for, as the thing actually works out, my efforts to raise special funds are confined by the lack of co-operation in the other churches to the Presbyterian constituency, except as the societies undertake directly obligation for the University.

If the societies will continue their present pledges and approve of an office being established in New York, with an adequate staff, with a steady propaganda to enlist individual donors of all the churches, the books of the University's budget can be cared for in that way, as is being done by Canton Christian College, Syrian Protestant College, Robert College, Yale and other schools. But without such an office and such a staff and regular organization, I cannot undertake to come back here and start de nuova each time to plan for a campaign, with the distinct understanding on the part of some of the co-operating missions that the special effort with individuals will be confined to Presbyterians. That was done several times. It will not be so easy to do it again, nor do I think, morally, that it ought to be done.

Of course the great flood of revenue that may come in with the Inter-church Movement may be of such volume that all we need to do is to adjust our sluice pipes so as to drain in enough revenue to float the University easily. However, unless there is an office here to see that those pipes are adjusted and that the flow is attended to, it may not come our way. Every other institution is looking after that matter very directly in very intimate co-operation with other interests.

I earnestly hope now that we shall soon here from the Christian Mission Society on that back pay and we shall get out of the strangled situation in which we were caught by our deficits and by a waning interest, due primarily to a sense of obligations unmet - and this not confined to any one of the co-operating societies.

I do not feel comfortable at this late date to suggest Small's taking on those buildings, and I wouldn't do it if it weren't for the necessity of trying to save the whole situation. The University cannot grow or maintain its spirit of hope without buildings adequate to house it.

As ever,

Affectionately yours,

0326

May 8, 1919.

Mrs. F. G. Mead,

Front St., Plainfield, N. J.

Dear Mrs. Mead:-

I have just written a letter to Frederica in regard to the Kuling house. I fear she will find it far from satisfactory as my recollections of the conversation with Dr. Hiltner over the situation there are not of a character that I could use them in any way as evidence, and, unfortunately, I do not recall that I had anything written out of the conversation at that time. I dictated a letter in order that I might send a copy to you. I also enclose a copy of Mr. Duff's letter to me, which is the latest indication I have of the attitude and feeling of the Kuling Council. I am pleased so far to recognize that they do not feel - and certainly they could not feel - that any responsibility or obligation attached to yourselves, although Mr. Duff says: "It was an error of judgment on Mr. Kelsey's part to build such a thing, but it did not strike any one as dangerous so far as we have ever heard, and certainly the Council was never advised to that effect. I say this in view of the question of responsibility which has been raised, and which will come up at the Council meeting next week." You will note what he says further in his letter.

I hope you are all keeping well. It is a comfort just to think of the beauty and joy of your home there at Plainfield. Every view and experience in it is most refreshing to us. With love to all,

Faithfully yours,

0327

May 9, 1919.

To the Editor,
Christian Science Monitor,
Falmouth & St. Paul Sts., Boston, Mass.
My dear Sir:-

I have read with deep interest your editorial "Self-Determination in Theory and Practice", and I felt a great degree of satisfaction in the trenchant way that you stated the situation and the principles involved in the Chinese-Japanese issue. I think it is fair to say that the settlement of that issue will yet prove to be what Wellington Koo, Chinese Minister to the U.S. said, i.e., "the acid test of the League of Nations".

Is it not interesting that Japan should avow her ambition to be successor to Germany, to secure all the rights wrested by Germany from China and to enlarge those leases and privileges in line with Germany's ambitions? And yet it is not strange when one knows the history of Japan for the last generation, and how since Marquis Ito and his Commission went abroad in '81 to study foreign governments and came under the influence of Bismarck, and recommended that the Japanese Government should be planned after that of Prussia. They adopted, not the Divine Right of Kings, but made the Mikado divine and required the worship of his likeness by the small boys in school. The Japanese Diet was the Prussian Reichstag over again. The control of Army and Navy retained in the hands of just a few elder statesmen, the cabinet responsible to them and not to the Diet; an entire vote that hardly exceeded a million for a population of fifty-five million; the idea of the State inculcated through public schools as supreme over the rights of the individual; the few controlling the government, industries, communication, the press and the very thought of the people. It's only natural that a people educated in that way should not have the comprehension to understand that a new trend had begun in human affairs and that the peoples of all nations are struggling and hoping for a new era in which justice and righteousness - not might and frightfulness - should be the ideals.

The most deplorable and discouraging situation is the weakening of the United States as a friend of justice and of the oppressed Chinese people. We have stepped back a long way from the policies outlined by John Hay. The struggle begun in the European war must go on. It is very much as Lincoln said in the days of the Rebellion: "These United States cannot exist half slave and half free".

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One might carry the principle further and say: The states of the world cannot exist half democratic and free and half autocratic and servile. There is an irrepressible conflict that cannot be settled in any peace conclave between these fundamental principles. The Chinese people are democratic through and through; they may be coerced for a day, but if the weak, passive Koreans cannot endure it more than a few years, is it reasonable to expect that a great race, with a great history of wonderful achievements in literature, art, invention and government, will supinely submit to the secret treaty bargaining of the statesmen of the Peace Conference? As an international policy it would be far better for the U.S. to commit itself to understandings and alliances with those people who are fundamentally democratic - taught to be so by their sages, habituated to be so by the practise of their village life and the rule of their elders. We found before the beginning of the war that treaties made for unscrupulous advantage in trade on occasion become "scraps of paper", but treaties, I venture to think, which rest back on the fundamental convictions of all the people, can no more be overturned than can Gibraltar.

The settlement of the Far Eastern question as compounded at the Peace Conference is a league of iniquity. What have the people of the United States in common with the government of Tokyo, which patterned entirely after that of Prussia? The conception of trusteeship of the Japanese statesmen is such as I have found expressed in a number of experiences with prominent Japanese in Tokyo. It amounts to this: "If I am a trustee you commit the whole matter to me. If you want to inquire or determine conditions of trusteeship, then evidently you do not trust me. Since you do not trust me, I am free to do as I please with it." And that is the same psychology of trusteeship that will express itself again in China. They promised to return Kiao-Chou before they attacked. The reasons for returning it were increased a hundred fold after the days when the promises were made. However, we are assured Japan will keep this promise as she has always kept her promises. Ask the Koreans the way they do it. Ask the Chinese who were assured by Premier Okuma by cablegrams to America at the time the twenty-one demands were being forced upon China in secret, that Japan was only a friend of China and never wished her any ill-will. At the very time these assurances were being given to the American people the Chinese Government at Peking were threatened with direst calamities if they should dare to divulge any of the secret conferences or demands that were being made on China. Japan will keep the pledges as she has always kept them. What does that mean to any one who understands Japanese history or international relations in the Orient? There is an ironic ring about such a pledge.

-3-

I want to express my gratitude to you for the trenchant way in which you are showing up the situation in the Christian Science Monitor. You are rendering a real service to the cause of democracy and humanity. Thanking you very much for sending me the copy. I am,

Sincerely yours,

0330

J. E. Williams

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE

156 FIFTH AVENUE

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Sp. H. to Miss Bauer

May 10, 1919.

Mr. Russell Carter,

156 Fifth Avenue, New York.

Dear Russell:-

I think there will be no question about the appointment of Mr. Paul D. Twinem, graduate of Wooster and of Hartford Seminary - took his M.A. in Mathematics at Princeton University. We want him assigned for a short term appointment to the University to teach Mathematics, with the hope that he will continue permanently, as the recommendations were of a high order.

I am writing particularly to inquire whether reservations could be secured for him to sail not later than the middle of August. Miss Bauer might be booked to go about the same time, although it might not be advisable to book for these two interesting young people on the same boat. Miss Bauer is going out to the Hospital as Laboratory Technician. Mr. Twinem goes out as a regular instructor at the University. Both arrangements are to be strictly University arrangements and not our Mission Boards. I should like to know the possibilities of booking.

Ever faithfully,

J. E. Williams

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0331

Re' Chapel at Nanking

Chapel

Pres. Board

May 12th, 1919.

Miss Alice M. Davidson ✓
156 Fifth Avenue,
New York City.

My dear Miss Davidson:

After our conversation over the telephone, I reported to Mr. Day what I had done. He felt, however, very strongly that the action taken by your Committee of the Woman's Boards in recommending that the \$25,000 be granted for the chapel as a memorial, should not be disturbed. He said, while Mrs. Day and he would have been glad to carry the chapel through as planned if they were able, they did not want to delay the building of the chapel in order to affect that arrangement since the present need was so urgent. By carrying through the arrangement proposed, the chapel could be provided directly and they were very willing to have the \$15,000 which they had pledged, \$5,000 of which had been expended on materials, used for the dormitories or in other ways.

The need of the chapel is extremely urgent at this time since we have three hundred students in college with only the science lecture room available for gatherings for chapel or other gatherings and that can seat only two hundred and ten students.

The chapel would be the real center of the Christian life of Nanking. On Sundays there would gather a congregation of over three hundred Americans and Europeans with quite a company of returned students and their wives.

If Mr. & Mrs. Day's plan could have been achieved seven years ago when the pledge was made, their gift could have provided the chapel then as planned but the revolution delayed us in carrying out the building until the low war exchange rendered it impossible with the amount contributed.

We are deeply grateful to the Woman's Board for the relief, plans etc. It is really making possible buildings that were stopped entirely by the war exchange.

With most cordial regards,

Sincerely yours,

JEW:M.

0332

Irving J. Han

60 Pearl St.,

Boston, Mass.

May 14, 1919.

Dear Dr. Williams:-

On account of my sickness
I have encountered unexpected
items of necessary expenses for
doctor and hospital fees. At
present I found myself about
fifty dollars behind for my
passage home. As I have
consulted Bishop Lewis several
times and he is now busy with
the Methodist Centenary Drive,
I wonder whether I can depend
on you to assist me to get
a loan either from Yanking
University Board or elsewhere
of fifty dollars. I have to
pay for my passage the

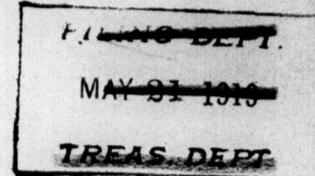
first part of June. If you are
successful to assist me in
this matter, I expect to receive
the money first week in June.
If it is necessary I am willing
to pay interest. This is quite
urgent. I hope you give this
matter your immediate
attention.

Thank you in advance
for the trouble,

I am,

Very sincerely yours
Erving T. Hu

J. E. Williams



618161
MAY 16 1919

May 16, 1919.

Mr. Russell Carter,
B u i l d i n g.

Dear Russell:

I received the enclosed letter from Irving
T. Hu regarding his return to China.

I would favor a loan to him for travel not
to exceed seventy five dollars, to be deducted from his
salary at the University after he returns. He would like
that loan early and if this meets with your approval, will
you please draw a check to advance to him, say fifty dollars
first and we will add twenty-five if necessary.

Very cordially yours,

J. E. Williams

JEW:M:
(Encl.)

0335

RECEIVED

MAY 26 1919

THE LIBRARY OF PRINCETON UNIVERSITY
E. C. RICHARDSON, LIBRARIAN

H. B. VAN HOESEN, ASSISTANT LIBRARIAN

PRINCETON, NEW JERSEY

May 24, 1919.

Dr. J. E. Williams,
156 Fifth Ave.,
New York.

Dear Dr. Williams:

We have just been asked to edit, for the American Library Association Library War Service, Clemons's reports to them, and I am planning to slip in some sort of biographical notice of Clemons, if I am allowed to do so. I suppose that we have here among us really the necessary amount of information for such use, ^{so don't take any trouble,} but if you have time to give me a few notes about his history and work with you in China it will have the merit of being more nearly first hand information and may add some more interesting details than we might otherwise have.

This publication is to be ~~in~~ a pamphlet and is to be out, ^{in time} for distribution at the American Library Association meeting at Asbury Park beginning June 23, so that I am losing no time in making inquiries for any material which I can get supplementary to the reports which have been sent us in copy, and which you also, I believe, have seen.

Sincerely yours,

H. B. Van Hoesen

VH/R

*Send catalog all
+
"Development"*

0336

H. B. Van Hoesen

May 29th, 1919.

Mr. H. B. Van Hoesen,
Library of Princeton University,
Princeton, New Jersey.

My dear Mr. VanHoesen:

I am delighted to know that you are preparing a brief biographical notice of Clemons to accompany his reports to the Library Association.

I do not know what I might say in the way of information. It is difficult for me to speak in moderation of the work which Clemons has accomplished for the University at Nanking.

He came to us in the Spring of 1913. He had a severe illness in the late Summer and Fall of 1913 owing to exposure and conditions incident to a state of siege in Nanking. He recovered in a remarkable way but the doctors feared it was T.B. He completed his language studies with his class in the Missionary training Department of the University. He has achieved the seemingly impossible in the development of the Library from almost nothing into a most effective adjunct of the University.

President Bowen in a brief sketch of the development of the work of the University in the last few years spoke of the Library work as follows:

"Not only have the number of departments considerably increased but the scope and grade of work have been immensely enlarged and improved. The growth and use of the library will indicate one direction in which the grade of our work has developed. In 1912 we had 2,800 English and Chinese books. In June 1918 we had a total of 13,482 books, 6,342 being Chinese and 7,140 being English. In addition we now have 9,207 pamphlets. From no record of loans in 1912, the loans of books for the school year ending in June 1918 numbered 22,244 books. From 8:20 A.M. till 10:00 P.M. the library is the busiest and most constantly used part of our entire plant. Many of our old graduates no doubt went through their whole course with practically no systematic library work. Our present organization and satisfactory way of making our - still small - fund of books readily available to students and teachers are due to Mr. Clemons and Mr. Hung Yu-feng and their faithful corps of assistants."

Most of English is fundamentally through all our work and the students have to learn to speak and write a foreign language

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Mr. Van Hoesen....p2

in order to pursue their studies in it. This involves a most thorough drill. Mr. Clemons has done an appalling amount of work in teaching large classes, erecting essays and inspiring students with his own high ideals and correct use of English.

You will probably have later word of his marriage to Miss Genie Jenkins in May of last year. She was a graduate of Smith college - one of the most admired and loved women in Central China. You could learn more of Miss Jenkins from Mrs. Armstrong who was a class-mate of hers, I understand.

I am having a copy of President Bowen's brief sketch of Developments at the University made for you and also mailing you a copy of the catalog of the University.

Mr. Clemons is responsible for the form in which it is gotten up. He has edited the catalog each year. He has also served as Secretary of the Mission Station at Nanking and so identified himself with the diverse interests connected with a Station like Nanking.

How out of place it is for me to suggest anything of the character of Harry Clemons' work to you who knew him so well at Princeton.

I received a copy of a cable from the Library Association at Washington under date of May 20th from Vladivostok which told them he was planning to sail the next day for Nanking.

I shall be deeply interested in the sketch you prepare and I should be glad to purchase a number of copies to circulate among his and her friends, the people of the Board Rooms here.

Very cordially yours,

JEW:M.

0338

TRANSFER

Nanking

May 29th, 1919.

President A. J. Bowen,
Nanking University,
Nanking, China.

Dear Bowen:

Of late I seem to have been fairly submerged with duties of the Presbyterian Board trying to learn something about Dr. White's correspondence so that I have not been keeping you informed of the things I have been trying to do for the University. I received your letter of April 14th with all the interesting news it contained.

I received a later letter from Mr. Reisner giving his reaction to the proposition of Theodore Macklin. We question the wisdom of his regular appointment to Nanking. That is, in his letter of April 25th. I appreciate fully the position he takes. In fact, in my own thinking and action, I had already anticipated that position and I tried to effect the arrangement with Wisconsin University and Dr. Ely to provide for his going to China under Wisconsin University in special funds. That would not need to embarrass us. It might secure Theodore for any work he could do in China. He would be a very temperamental chap - like his father, lovable but not easily swung into team work.

I was delighted to get the suggestion of Mr. Griffing in Reisner's letter. Dictated at once a letter to Griffing to see what we could do with him when the next day there came a letter from Mr. Swingle giving copies of all his correspondence with Griffing and recommending him in the highest terms for the appointment at Nanking. He is certainly our man if we can close the arrangement. In Swingle's letter of the 23rd he enclosed copy of Reisner's letter of April 16th to him as well as copy of your letter of January 27th to me. From Griffing's side everything was clear. The statement from the Chinese Cotton Mill Owners' Association was anything but clear. I should not hesitate a moment to conclude with Griffing upon the basis of your recommendations and the prospect of study in China, but the whole situation was a little further complicated by Griffing's suggestion that he make a brief trip to China this Summer and Mr. Swingle was anxious that he should go in that way with a company of other surveyors leaving Vancouver July 10th on the "Empress of Asia".

I am now taking up with Swingle and Griffing the question of expenses for this travel. It might be well to send Griffing over alone and meet the Chinese Cotton Grower's Association and let them understand fully the whole situation.

0339

I should perhaps say a word in regard to the previous dealings of the Cotton man of Shanghai with the University of Nanking. I understand that the Cotton Mill Owners' Association gave money some years ago with the understanding that it was to be used for cotton work but that part of this money was used to buy plows and other agricultural machinery used in forestry work and that there has been an element of distrust in the minds of the Cotton Mill men ever since (I should state that this was done under the management of Professor Baillie and not Professor Reisner). I am hoping to see Swingle in Washington next week.

I realize the necessity of having Griffing with you on the job and I shall do all I can to get him over, even to straining a point.

I have been having a time with Mr. Twinem. He wrote me that he could not go this year. I went over to Providence last week for a lecture at Brown University and I had telegraphed Twinem to meet me there and talk things over. After that he agreed heartily to going. A letter just received raises the question whether it would not be better for him to wait one year so that he could go out on a permanent appointment rather than on a three year arrangement. If we could cover the mathematical teaching I should agree but I realize how desperate your need of men is now and shall press Twinem to stand by his decision.

You may look for Miss Bauer in September and I hope for Twinem too.

I was down last Friday for a lecture to the students at Princeton in the departments of History and Government. There were about twenty-five men from juniors and seniors and half a dozen professors. I did this by Professor Chalfant Robinson's arrangement. You will recall that I was counting on Robinson for a sabbatical year at Nanking to help out in history. I fear we are doomed to disappointment there again. Mrs. Robinson is not rugged in health and they have a lad ten years old. He would be glad to go over alone for six months but that would leave us in a bad way again and I could not agree for less than a year. I am now in correspondence with him and others and there is a possibility of one of his colleagues going over, a single man and very attractive, to spend a year or two with us.

Correspondence with Professor Montgomery stopped suddenly by his not replying to the last two letters I wrote him. I am sorry for this. I am now in correspondence with Mr. Paul Work of Cornell and have sent him excerpts of Reisner's letter.

I am exceedingly sorry to know that Mr. Reisner's feeling the strain although I am not surprised. I realize what a terrific pressure of work has been upon him. I think the Griffings will be a great comfort to him. In fact he is a most likely man

we have been in touch with.

Mr. Swasey was greatly delighted that the Severances came over for the amount necessary to complete the building. In fact he is relieved and rejoiced over it. The additional for chapel and dormitory will also be a great comfort to him.

Mr. John R. Freeman is doing yeoman service for the University talking it up to the strongest men everywhere. Last Monday noon he arranged that Edmonds of Canton China College, Hwang Hsi-chen and myself and himself were invited to lunch by Mr. Arthur B. Davis. Mr. Davis gave us an elegant spread and then kept the afternoon from up to four o'clock for talking over conditions in China and the educational outcome. He will in all likelihood come over to China in the early Fall as the time is growing very short and he and Mr. Johnson will have to decide something definite in regard to the Hall fund. I will see him another time. He said they were not prepared yet to begin paying out on the funds until they made further study. He indicated however, that Hanking would seem from every angle to have one of the strongest claims upon them. We may eventually be able to get five or ten thousand annually from them until the estate is settled and the estate MUST be settled within another ten years.

I received a good letter from Lexian regard to housing. I can appreciate your problem. I hope that we are yet going to receive that \$9,000 from the Foreign Christian Missionary Society. You will be greatly rejoiced Bowen, that the returns indicate that the Methodist Centenary Campaign had gone "over the top". I shall take up right away with Dr. North and Earl Taylor larger appropriations for the University. Bishop Lewis had suggested to me the possibility of \$50,000 gold for a memorial building for Bishop Bashford, this not to interfere with the arrangement for endowment. I shall put up the case of housing in Hanking in the strongest way to Dr. North. He had approved of the suggestion of Miss Wixon that the \$4,000 for gymnasium be turned toward the houses. We ought to have about six more houses as soon as we can get them. Our problems are complex enough without having a constant worry over housing.

I have been not a little concerned that you have had trouble over Kung shan-tung land. It is a comfort to me that you were kept so fully in touch with all that was done at that time through Chang and Kung. I hope you will not encourage Hung and Chenshu to too much inquisition as to just where all of the three hundred used was spent. Naturally they would not be interested in our getting that land quite as cheaply as we did where the old rule was \$3 fang and then 5 per cent for middle-men such as Wren used to require and Hung reported. They were to provide another piece of land for the graves. We did not stipulate as to the price, percentage or anything about it except that we gave \$300 for that purpose.

If the thousand dollars would certainly quiet the other man Chen and his confreres I should say "let it go". You know, Bowen, that there has not been a single land transaction

Dr. Bowen....p4

to my knowledge in any of the deals in Nanking that will wash out into clear water. Living felt that ours was a perfectly good fund to secure. So did Jameson and Gilbert. I have all confidence that you will do the best possible by settling the land and see that I am not misrepresented in my absence in connection with a problem which was already a perfect snarl before I took it up.

If Houston is not too sober and serious as you suggest and has some of real humor, he will see the wisdom of not opening the question both for his sake and ours and Jameson's and the Chinese and everybody concerned.

I wrote you earlier about the question of when we would get back. I can appreciate Mrs. Bowen's desire to be over here and to be with Sarah at the beginning of her school time and to be with her all the time after her serious operation. Faith will be at Oberlin this Fall. I am perplexed just now Bowen, to know what is the best service I can do for the University. We would rather be back in our own homes than in the work. We must have further relief in the way of men, equipment and funds for running expenses. I wish you would write me your best judgment on the whole matter.

If we return I think it will be better for you to go over and take the furlough with Mrs. Bowen and keep in touch with things at this end. The whole question of a Central Office for all the Union Universities in China is now under discussion and the plans of raising larger funds through the Interchurch Movement, et al.

I have just had a Lt. Royal Tracey, M.D., who is still in the army and a graduate of Louisville University Medical, in to see me. He has given most attention to medicine and sanitation. He is a member of the Christian Church and we might be able to arrange for him to come over this Fall.

I am definitely planning that Dr. Daniels, medical, of the Brooklyn hospital, will be in Nanking this Fall to help out in the hospital. I am also getting in touch with young Dr. Judson with that in view.

I have the medical papers of Dr. Mac C. Fellows, D.D.S. He is a very attractive fellow. Young man, unmarried and twenty-three. He has had excellent dental training. Now a dentist is not our greatest need at Nanking, but we will probably go far and not get a man as good but since it was one of the urgent requests for doctors, I believe we should appoint him and have him go over.

You can count on Miss Bauer as I stated above, this Fall. I am going to talk over a number of medical applications with Mr. Green on Saturday as well as other matters of the University.

I had the application of a fine eye and ear man, Dr. Nottage but he is fifty-five years of age. He said he is as tough as a pine knot and was rated for over seas service in the Army where he had the rank of a captain.

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If Green approves I think we will have him go over and go into the work.

Boston University seems to be coming over for a close co-operation in the Commercial and Business School and I hope that their interest will develop into real backing and support.

There is a possibility of Mr. Fennell P. Turner of the Student Volunteer Movement spending a year with us with his wife. He could take on some teaching while at the same time carrying on some studies that he has in mind. They are delightful people. They have always been members of the John R. Motts family. Turner's a man of fine judgment and experience and of the finest Christian spirit.

My, how I would like to talk over some of these things with you. I am counting upon the meeting of our Executive Committee before the full Board meeting when we can get some of the larger questions of the University cleared up in advance. I am hopeful now that we are over what seem to be the worst times and that our next meeting of the Board of Trustees will register a great deal more in the way of vision and courage for advance.

I am trying to secure that Bishop Lewis will be present as well as others and that we can have a full meeting. Please check up on this letter with Reisner and Small.

As ever affectionately yours,

JEW:M.

Please glance over this report from the American Library Association and turn it over to Mrs. Clemons - not Mr. Clemons please. She also may be interested in the fact that Mr. VanHoesen of the Princeton Library wrote me the other day he was preparing a brief biographical sketch to be published with the Library Association's special report of Harry Clemons' work in Siberia. I will try to get copies for you. I advanced \$50 to Hutlensing and will advance more if necessary so that he can travel and be on hand for the Fall.

I am hoping that we are to have the \$2000 from the Disciples' and the \$5000 from the Methodists' Boards on this current year. I hope that the budgets can be in shape for the Fall meeting without your having to be tied down to them all Summer. They were gotten in such fine shape last year.

I am on the look out for a man for the business training course. We should have an A-1 man who could organize and lead work. By the way, my deepest sympathy to Reisner and his fellows over the loss of those deal silk worms. What a disappointment it was after all the work they had put into it.

Dr. Bowman...p6

I do hope we can get Griffing and he will get in many of those
burdens that Reiser has been carrying.

JW.

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J. E. Williams

June 3rd, 1919.

RECEIVED
JUN 10 1919
TREASURER'S OFFICE

Mr. Russell Carter,
Building.

Dear Russell:

I am enclosing copies of letters to Miss Grace Bauer and Dr. Ainslie of Baltimore.

The situation is critical and since these funds have been specially given from the C. M. B. for that purpose and unless we pay the \$200 there would be a further delay of a year of Miss Bauer's going to the field, it seems wise to arrange the matter in this way.

Very sincerely yours,

J. E. Williams

JEW:M.

0345

May 31st, 1919.

Rev. Peter Ainslie, D.D.,
500 N. Fulton Street,
Baltimore, Md.

Dear Dr. Ainslie:

Your letter of May 27th received.

I am delighted to know of the deep interest of the Church in Miss Bauer's plans and their readiness to co-operate in the matter of her outfit.

I think we might adjust the matter of \$200 and outfit as against \$200 as the assistance in the matter of the mortgage. As an item of bookkeeping it will not be so easy for us here however. I shall be under the necessity of reporting to the Trustees \$200 for outfit and \$200 for the mortgage. If your church provides an amount not less than \$200 toward Miss Bauer's outfit and she is enabled in that way to provide all the outfit needed, there will be no objection for using the \$200 nominally for outfit, in clearing off that much toward the mortgage. I am under difficulty of taking even \$200 from University funds to settle an obligation for one before going to the field. There are so many things in this line on the part of almost all applicants for Mission work that the Mission Boards have to make an unvarying rule that they cannot undertake any debts or obligations before a candidate is appointed to the field.

In the case of Miss Bauer however, I felt it was absolutely necessary that we have her services at the earliest date and that we must effect a special arrangement to meet her case. If it does not trouble your conscience to understand that upon our books we will grant \$200 toward Miss Bauer's outfit and we will specially provide another \$200 toward the mortgage obligation. Miss Bauer will require all of the \$200 for outfit and no less amount should be undertaken by the church.

We are so happy to know that Miss Bauer is going to banking. We are so happy to have this relationship with your church and yourself. She will be a strong force on our staff.

With most cordial regards,

Sincerely yours,

JEW:M

0346

May 31st, 1919.

Miss Grace Bauer,
1418 Eutaw Place,
Baltimore, Md.

My dear Miss Bauer:

Your letter of the 26th received this morning.

I received also a letter from Mr. Ainslie under date of the 27th making the suggestion that the church provide your outfit rather than money toward the mortgage and I have written him as per enclosed letter. I should be very unwilling for the church to provide anything less than the \$200 toward your outfit as you will note by the letter that the arrangement I was effecting is out of the usual order.

I am fully convinced that it is fully due you and the work at Nanking that such an arrangement be effected. I shall at once try to have the funds made available for you so that you can be effecting your plans.

I was waiting for Dr. Ainslie's reply before taking the matter up finally.

O think you can depend upon Mr. Speer, Mr. Carter and others here to see to it that you have a good time at the Presbyterian conference. Arrangements have been made for your entertainment and will be made for your travel. There will be many things to learn. I am sending you copy of the program of the meeting.

I hope your plans are going along in a satisfactory way.

With heartiest regards,

Sincerely yours,

JEW:M.
P.S.

June 3rd.

Your special delivery letter of May 25th just received this morning. I had dictated the above letter on Saturday which would have replied to the things you wanted to know. I shall enclose with this letter check for two hundred dollars on outfit and another check for two hundred dollars for relief on your personal problem on the understanding that Dr. Ainslie is going to arrange

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Miss Bauer...p2

for aid through friends to the extent^x of another two hundred dollars. There will be no difficulty in the \$200 they arrange for being expended in outfit if they prefer it that way.

We are arranging to book you on the "Venezuela" leaving San Francisco on the 26th of July - another booking may be arranged if it is desirable to effect another date.

I hope you can come directly to the conference. Will not the information enclosed be all you need to conclude arrangements with the hospital and your personal affairs?

I am very sorry for the degree of anxiety you have felt.

JW:M.

0348

RECEIVED

JUN 26 1919

John C. Ferguson

91 ARLINGTON STREET,
NEWTON, MASSACHUSETTS

TRANSFER

MAILING

Robert E. Bruce
June 25, 1919.

Dear Dr. Williams:

Your letter of June nineteenth duly reached me but was delayed a day or two on account of your having addressed it to Newton Center. You will see my correct address at the heading of this paper. I was very glad to hear from you and to know of the work which you were doing.

Yesterday we had a meeting of the Boston University Convocation at which I spoke. At the close of the Convocation, Professors Coit and Bruce distributed subscription blanks to those who desired them pledging various sums for the support of the Boston University-Nanking Association. The scheme is now fairly launched, and I hope that by careful canvass we shall raise enough money to at least support one instructor in the University of Nanking. Dr. Marshall L. Perrin, Professor of Germanic languages and Sanskrit, is expecting to spend September and October in China, and will visit Nanking. Professor Robert E. Bruce, Professor of mathematics, was granted a half year's leave of absence for the second part of the academic year, and is expecting to spend all of his time in China. He will be the first direct connection between the two Universities. He is a man of fine presence and high character, as well as of ripe scholarship. The visits of such men will be of great stimulus to the students as proved to be true in the case of Dr. Downey.

Mr. Kepner has written me of a number of candidates from Boston University for positions at Nanking. Dean Lord's recommendation of Mr. Nathanielz would seem to me to be very doubtful. No matter what his qualifications may be, the place of his birth would not fit him for a position at Nanking. I do not know anything about the other candidates, but have written Mr. Kepner that I will be glad to see any of them and give them any possible information concerning Nanking. They all live in this vicinity and perhaps it would be easier for me

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to see them than for you to take the trouble to come up from New York. If any of them come to see me, I will let you know at once what I think about them. It is important that we should encourage in every possible way this movement in Boston University.

With kindest regards and hoping to see you soon in New York,

Yours sincerely,

John C. Ferguson

Dr. J. E. Williams
University of Nanking
156 Fifth Avenue
New York City

H. B. Van Hoesen,

THE LIBRARY OF PRINCETON UNIVERSITY
E. C. RICHARDSON, LIBRARIAN

H. B. VAN HOESEN, ASSISTANT LIBRARIAN

PRINCETON, NEW JERSEY

July 2, 1919.

Dr. J. E. Williams,
156 Fifth Ave.,
New York.

Dear Mr. Williams:

Your letter received this morning and I am turning it over to the receiving department to watch for the books.

The Clemons pamphlet came out on June 22 and I am very sorry that you have not already received a copy. We have not received any copies here except the one that I helped myself to at the meetings. I infer, therefore, that the mailing copies have not been sent out yet. You will surely receive some, as I not only forwarded your request to the Library War Service but, when I was in Washington in connection with the publication, I talked about it with Mr. Milam and found that he had taken it as a matter of course that a certain number of copies were to be furnished to you. However, of course, there is no harm in your taking it up with the Library War Service and perhaps it would avoid any intermediate slip.

Sincerely yours,

H. B. Van Hoesen

VH/R

0351

TRANSFER

Nanking

July 12th, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:

I am sending you copy of letter I have just written to Dr. Hutcheson about the new recruits for the Hospital.

Dr. and Mrs. John R. Freeman will be sailing on the "Empress of Asia" from Vancouver on the fourth of September and should be in China about the end of September. He is very desirous of the right kind of approach to Chang Chien as this is exceedingly important for his business on the Canal.

H. C. Hwang has been in close touch with him here and has promised me to do everything in his power to cooperate in bringing about a conference under the best circumstances with Chang Chien. I hope you will be getting in touch with Hwang at once upon his arrival in China and impress upon him the importance of his doing all possible on that line. I think it would be much better for Mr. Hwang to go with Mr. Freeman to Chang Chien. In case he is not back in China at that time, Alexander Lee might co-operate from his position at Nantungchow. I fear however, that Lee would not appreciate the scope of the work which Dr. Freeman is planning for and would not be able to do as effective work in conference as Mr. Hwang. I think it would be worth your while to make a trip to Nantungchow yourself to see Chang Chien in advance and impress upon his mind our knowledge of Dr. Freeman and the kind of work he wants to do for China.

I am enclosing a copy of a letter which he wrote to Mr. Hwang, which will also give you an outline of his plans and duties in China.

At the meeting of the Presbyterian Board Wednesday the ninth, action was taken cordially approving the request of the Kiang-an Mission that Mr. and Mrs. Reiser by appointed members of the Mission and the Board's representatives for agriculture in the University.

I find I have loaded up a bit heavily for the Summer, preaching twice every Sunday and the office work and when it was as hot as blazes three or four days last week I kind of felt sorry for my contract. I am planning to get in some real rest in August and part of September to get in shape for the Fall Campaign.

As ever yours,

0352

A. J. Bowen

TRANSFER



July 25th, 1919.

President A. J. Bowen,
Nanking University,
Nanking, China.

My dear Bowen:

Upon my return to the office this morning I found your cable of the 22nd.

"FUNDS EXHAUSTED CANNOT PROCEED FURTHER WITH THE BUILDING"

I at once looked up Mr. Russell Carter's letter to Mr. Owen under date of June 18th in which he sent four drafts for \$5,000 each, representing the remittance of Mrs. Prentiss and Mr. Severance toward the administration building. The Presbyterian Board is cabling Mr. Myers as follows:

"ANYENFUGS HURIVYKEY

DAY"

Translation: You are authorized to advance funds up to \$20,000. gold University of Nanking.

I am writing at once to make it clear that this \$20,000 is sent from funds received here, the bulk of it, remittance on current from the co-operating societies together with remittances on deficits of appropriations making up the two for one from a period of April 1st, 1917 to the close of 1918, together with \$5,000 Mexican or its equivalent of gold, just received from the F.C.M.S. toward a residence for a doctor in the Medical School.

My idea however, in having this cable, was that you would have funds to turn on for building. We will receive the first of September another \$20,000 gold from Mr. Severance. This cable is sending you the funds in hand from all sources excepting a balance of some \$5,000.

You can count on the two for one from all of the co-operating Boards for the year 1919, but as yet, none of the supplementary exchange funds have been collected on the year 1919.

I hope your cable was sent before the letter was received from Mr. Carter to Mr. Owen so that your situation will have been relieved possibly before you received this cable.

I am sending a couple of copies of revised minutes.

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Dr. Bowen....p2

I hope you will study them in comparison with the other minutes which had been drafted hastily without some of the data necessary and letters to render them correct and adequate. I think it would be advisable for you and your office to have these corrected minutes sent out to the Board of Managers as you will note the action of the P.C.M.S. as reported in full, also a fuller correction in regard to the gift of Mrs. Prentiss and Mr. Severance. The Trustees will comply with the action of the Board of Managers in dividing the amount for outfit. It has come however in the way of an ex post facto arrangement in regard to Mr. Twinen and Miss Bauer and also Dr. Fellows for I had committed the Trustees to provide \$200 for outfit before action had been taken. You and the Board of Managers will understand.

Matters referred to in your excellent letter of May 30th which came to my hands at Silver Bay, have been pretty well attended to. Mr. Griffing and Dr. Cook sailed on the 17th of July and will be with you before this letter reaches you. You will however, have my previous letter in which I went over the matter quite fully with Mr. Griffing and a copy of which I enclose.

In a later letter from Mr. Swingle he expressed the desire very strongly that Mr. Griffing would be taken on as a regular member of the faculty on a regular arrangement by the University. I felt sure that you and Mr. Reischer could go over the whole grounds with Mr. Griffing and work out a perfectly satisfactory arrangement.

I shall take up with our finance Committee here the suggestion in your letter that the salary proper be put at \$1200 instead of \$1050. As the support is specially provided on the field, I anticipate no difficulty in their approving such a recommendation. I am in the heartiest sympathy with it myself. In fact, I should like to see all our salaries raised to at least that amount.

Under separate cover I am sending a few nicely printed reports of Mr. Clemons' work in Siberia, prepared by Dr. H. B. Van Housen of the Princeton Library. In a former letter I think, I referred a remark of Dr. Charles Richardson's, Librarian of Princeton, at a conference of Mission leaders in New York in which he said that Mr. Clemons' work in Siberia was the most notable work done under the Library Association in connection with the war. I know what a comfort it will be to you to have him back on the job with you at Nanking.

I had a very interesting time at the conference of the Y. W. C. A. at Silver Bay where I spent nine days in a daily lecture to about 120 and one address on Sunday. I want more for the recreation for I could go in swimming each day and the program was light and it was a relief to get away from New York for that time.

America is very much stirred up over the solution of the Shantung matter. In fact it is the greatest difficulty connected with the Senate's approval of the Treaty and the League of Nations. You would be gratified to know that public sentiment in America is swaying toward China notwithstanding the very extensive and very vigorous propaganda which Japan is carrying on with the press and with the aid of the element of America who only

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Dr. Bowen....p5

care to be guaranteed a return on their money with opportunities for profits somewhat like the war profits.

I hope you are getting a real rest this summer. I have not yet heard from Mrs. Bowen after her arrival but am looking for a letter any time.

Lillian and the children are all at East Northfield and I hope to see them in August.

With the best to all the fellows and the hope that the Administration of the students is being effective for the advancement of China's real interest.

Ever affectionately,

JEW:M.

0355

Nanking

June 25th, 1919.

TRANSFER

President A. J. Bowen,
Nanking, China.

My dear Bowen:-

Your letter of May 20th received today. The full discussion of the many problems arising, particularly the Agricultural and Forestry situation and the co-operation of the British will remind you of the contents of that letter. I have just written a very long one dated June 17th, the date of the Trustees meeting, with comment upon the actions taken. I am very pleased to enclose with the comment the Minutes of the meeting so that you can have the matter in hand directly.

The twenty extra copies should enable you to supply the Board of Managers with them.

You will note by the action in regard to an extra man for Agriculture and Forestry from each of the co-operating Societies that we are moving here as rapidly as we can.

Why restrict this co-operation to four Societies? Why not include the Southern Methodists and the Southern Presbyterians? I believe they are prepared to co-operate with us on those lines. The Southern Methodists are well provided with funds from their thirty-five to fifty million Centenary, and the Southern Presbyterians are provided with the perseverance of the saints and they should do their share. Incidentally, if they all come in the position of Dr. Procter and his confreres in holding out will not seem originally so strong.

We are delighted to have the action of the Presbyterian Mission. You will note in my letter of the 17th that in our judgment we might have proceeded on the basis of the actions and of the Executive Committee of the Board of Managers. This letter reinforces your former letter, and provides me with enough data to get the facts before the co-operating Boards.

I note your references to T. T. Lew and I am glad to know the facts about Dr. Lew's relationship.

I am very sorry that we cannot realize more on the La Salle house. To tear it down and rebuild will involve so much expense for so little return it might be well to consider renting it to some better families of the Customs or the Export Company.

I am very pleased to have your clear expression of opinion on British co-operation. We are wholly in accord at that point and I think our judgment will be so understood by the Trustees and sympathized with by the Board of Managers I hope that if the question should ever emerge we can handle it quietly- quietly, but effectively.

0356

To Pres. A. J. Bowen, #2.

I am glad to have your judgment on James Lewis. I should have secured it earlier. Now I shall move as rapidly as possible toward securing him for the work. Boston University is moving along rapidly. Dr. H. C. Ferguson was to speak at Commencement yesterday and I hope he gave our co-operation a strong push.

I am asking Mr. Russell Carter to ask the Treasurers of the Foreign Christian Missionary Society and the Methodist Board to remit the \$2,000.00 and \$5,000.00 as interest on pledges. When we are actually getting them we will feel better you know and I think we will get them.

I am very pleased to know of your approval of my giving time to the Presbyterian Board. It has been a real privilege to sit in Council with the Secretaries and to be present at the meetings of the Board and to face the problems of the field from this end. It reassures one and strengthens one's faith to realize the great power and capacity for service that the Secretaries of the Board bring to bear upon our problems. When one sees how men pressed every hour of the day with heavy obligations, are prepared to take a half day off every two weeks and give it wholly to the work of the Board, not to mention the great amount of work given outside, a missionary is reassured that the interests of the Kingdom at this end are not taken lightly.

You will have action my letters urging the completion of the Severance building and the building of the Chapel. Those funds are secured; for the Administration building up to \$65,000.00; the Chapel up to \$25,000.00, and it should be pushed through.

It is reassuring to know that that land deal is finally settled. I am exceedingly sorry for the trouble it has caused you. It always was a mixed-up affair. We have not been involved for any more expense than we had originally planned except the Feising, which must have been considerable.

Delighted to know that Dr. Dewey and wife can spend the time with you. That is the best way for these men from home to understand what we are trying to do. I hope it will mean that he is going to be a strong and staunch friend of our work. It is very cheering to me Bowen to have the optimistic note in your letter. I share it most heartily with you. I shall send Mr. Swasey copy of what you have written of his co-operation. I am especially pleased to have the full expression of your judgment upon the time of our return. You will see that here again we have been thinking very much along the same lines. We are arranging for the children to be settled in school and are packing our stuff so that we can return upon forty-eight hours' notice. But in the light of all the facts you develop and the other facts referred to in my preceding letter, particularly the necessity of securing these additional men now for the hospital staff and the seminary, the settling of the plan for support of the seminary, relating our enterprise to the Inter-church World Movement, the Centenary, the New Era, etc., the question of the development of our Board of Trustees to take on larger responsibilities, these issues must be developed further.

I am hoping that Mr. James Speers and his wife can sail on the 4th of September and be with you in Nanking. In my former letter I wrote quite fully about them. James Speers has just finished his course at Princeton.

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To Pres: A. J. Bowen, #3.

Speers himself is a big fellow, like Guthrie, warm-hearted and strong and full of energy. He enjoyed language work and probably will acquire the language very well. He will get out in time for the language school and both of them can enter. He has had an extraordinary experience in boys' camps and in organizing Boy Scouts. He loves boys and understands them. I thought a man of that type would be invaluable in the Academy. I was hoping that we could get Dr. Hendrix of the Christian Church, in the University of Nebraska, a man who has had excellent school experience. It seemed to me that if we could secure a man who has had very wide school experience in organization and supervision with James Speers that Wilbur would have a strong team. We should not have too many single women on the job. I can well imagine that Wilbur's position there has been extraordinarily difficult. Single women are invaluable as teachers of English for their sympathy and intimate contact with the boys, but there is danger of their being too sympathetic, and more rigorous discipline from a man who understands and loves boys would be better for them.

The Speers will have to be supported from University funds. I shall do all I can to secure the teacher needed to go out with Miss H. I have put the matter up to her vigorously. She with other loyal Methodists are now at Columbus and having the time of their lives.

I am glad to have the further word on the architect situation. I think we mutually understand the situation fully and I have no further apprehensions and difficulties there because we will crowd through our buildings at once. We take alternative (C) on Agriculture and Forestry and hope to secure one teacher from each one of the co-operating Missions and Boards.

I was up to Northfield for a couple of days. There is a fine group of men there. Yesterday morning we had an address from P. Whitwell Wilson, Correspondent of the London Times and the Daily Mail, who has been in New York for sometime, the author of "The Christ We Forget". If you have not read that you have in store one of the most refreshing and stimulating studies on the Life of Christ you have ever read. Wilson is a very attractive man. We lunched together at the Betsy Moody College ^{at Northfield} a week ago for a couple of hours' ^{at Northfield} discussion of the situation in China, Japan, India and the Peace Conference. This was exceedingly helpful to me to get the point of view of such an able Britisher on the issues of the day.

I received your Faculty Minutes of May 1st and was cheered by the news of the number of graduates. There is every ground for your optimism Bowen. All is well and we can move ahead in confidence.

Ever affectionately yours,

0358

Mrs. Lawrence Thurston

July 29th, 1919.

Mrs. Lawrence Thurston,
Miss Helen Calder,
14 Beacon Street,
Boston, Mass.

My dear Lillie:

Telegram received today reports the arrival of the Sloans at Vancouver, so I infer that you were with them and that you are now probably travelling across the country to that beautiful home. I hope you had a restful journey over.

Sam Mills was in and I was just learning from him the exciting times you had with the boycott and your anxiety about the Commencement but that it all went off beautifully. You have well earned and are amply deserving of a good furlough after all the years and what you have accomplished in Nanking and I do not know where anyone could find a more delightful place than with your father and mother and sister.

There is tremendous anxiety here in America in the Kuling College and Ginling College Committee, stimulated by Mr. Dana's enthusiasm for your new building project and they will be eager to see you at the earliest date. I doubt however, whether they could get a quorum together during the month of August. You would probably do better to secure your rest first.

I can congratulate you upon coming here to America after the tense time of war for that was no time to work for Ginling College or the University as I discovered but I shall be greatly disappointed if this Fall does not prove an excellent time to get things done.

Lillian and the children are at East Northfield, not very far from you, so that if you are motoring around with your rich friends, have them drop you off for a call at Oneida Lodge at East Northfield and they will give Aunt Lillian a wildly enthusiastic welcome.

With kindest regards to your father and mother and sister,

Most heartily yours,

JEW:M.

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TRANSFER

Nanking

August 1st, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:

I had a somewhat extended and very satisfactory conference Wednesday, the 30th of July with Dr. North and his son Eric whom he expects to take up the work as Educational Secretary for Union Institutions in China in the place made vacant by the death of Dr. Jones.

We went over a number of points - first considering the Seminary situation. I reminded him of the action taken by our Board of Trustees, based upon the action of the Board of Managers under date of September 19th as follows:

"After full discussion resolutions were adopted as follows:

The action of the Board of Managers of the Nanking School of Theology with regard to the strengthening of the school was presented as follows:

"In view of the early departure of the Rev. J.E. Williams, D.D., to the United States, the Faculty hereby recommends that the Board of Managers request and authorize Dr. Williams to act as Financial representative of the Seminary in endeavoring to secure the following immediate needs:

- (1) Four additional foreign professors, their salaries and residences.
- (2) The salary and residence for T.F. Lew, whose name is hereby proposed with a view to election as the Faculty.
- (3) Residence for four Chinese Professors.
- (4) The amount of Gold \$2,500 from each of the constituent Boards toward annual expenses.
- (5) A dormitory (G.\$15.00) and professor's residence from the Southern Methodist Board, in accordance with the estimates included in their Centennial Fund."

"It was recognized that the relationship of the Board of Trustees of the University of Nanking to the Nanking School of Theology is confined to property interests, the Trustees having agreed at the request of the Board of Managers of the School of Theology to act as a corporation in America to hold any title and to transmit any funds. It did not seem appropriate, accordingly, for the Trustees to do any more than to express their hearty approval of the desire of the Board of Managers of the School of Theology to make adequate provision for the theological training needed by the Churches and the Missions. In view of the request of the Board of Managers for Dr. Williams' assistance, however, the

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Dr. Bowen...p2

Trustees cordially consented to his giving aid in whatever way he could that would not interfere with his immediate responsibility as the representative of the University, and Dr. Williams was requested to report to the Trustees for their information the results of such conferences as he might have with the Boards cooperating in the School of Theology.

"Dr. Williams reported that the Foreign Christian Missionary Society had taken action in approval of the plan recommended; also that the Presbyterian Board had expressed its approval."

At the last meeting of the Trustees, Mr. Speer and I were directed to call a full conference for the discussion of the general Theological situation in China.

It was very important that both Dr. North and the Methodist Board which is interested both in Nanking and Peking, should be represented in such a conference and also that the Northern Presbyterians, they being the only societies which are really concerned at both centers. Owing to Dr. North's absence in the Centenary meetings in Columbus, later, my absence from the city for a time, it was not possible to bring together the men we desired for such a conference so in this conference with Dr. North we canvassed the situation to some extent expecting to have that fuller conference later.

Dr. North was disposed to arrest doing anything further for Nanking until after such a conference. I pointed out to him however, that both the F.C.M.S. and the Presbyterian Board had approved of the action of the Trustees and that the Southern Methodists were moving on that line since they would have no direct interest in Peking, so it only remained for the Methodist Board to take such action. The reason that that action was not taken was probably due to Dr. North's absence in France for a time so I expressed the hope that the Methodist Board would take action approving of their share of the whole program. This can probably be done in September or October.

I pointed out to Dr. North that my course of action was very clearly defined by instructions from the Board of Directors of the Seminary and the Board of Trustees in their meeting, further enforced by Dr. Rowe's request, as acting president of the Seminary. I have just handed him a copy of Mr. Rowe's letter to me of May 14th., whereupon, Dr. North stated that his position was very positive that Nanking should be developed without delay but he was only waiting for the general conference. I told him that that was the position of the Presbyterian Board and the F. C. M. S. and nothing could be begun from the side of the development of the Seminary in Nanking by delaying action upon policies upon which all were agreed, until after more general discussions. I think we closed the conference pretty fully agreed on that course of action and I feel confident that Mr. Eric North will support that plan as well as his father.

Our next point of discussion was a man for the agricultural department, whereupon, Dr. North reported that your Board had

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already taken action upon his request. In that connection I raised the question of the need for houses - one for Miss Wixon and one for ~~your daughter~~ in the agricultural department giving him the information that comes to me from the field that at present, we are renting three houses, having a couple of houses with two families in them while as yet, the University Staff is not made up and we are planning for these substantial increases in the agricultural and forestry departments. The house situation is already acute and will grow more so. I stated that anything he could do to afford us relief at that point from the Centenary funds, would be most gratefully received. I still hope that we shall be able to persuade each of the co-operating boards to add a member to the staff for agriculture and forestry and to add the money for the house.

Then arose the question as to the \$5,000 annually in lieu of the \$100,000 endowment. He wanted to know whether ~~that~~ knowledge was made to me or to you. I told him the promise was made to me orally by Bishop Lewis and I naturally thought the same thing had been written to you. He then told me that you had been reporting the immediate payment of \$100,000 toward endowment. I told him that I was in accord with your judgment on that matter and if such payment was made, it would greatly aid the effort I was now making in another quarter where I hope we might secure \$200,000 for endowment. However, I hope you will press for the \$5,000 this year and keep up the pressure for the \$100,000 because it is registering very noticeably on this side.

Then I raised with him the suggestion made by Bishop Lewis to me privately, of the possibility of the Methodist Church, from the Centenary, allocating \$50,000 to each one of the Union enterprises in which they were sharing for a building which would be known as a memorial to Bishop Bashford. When Bishop Lewis and I talked the matter over, it seemed to be best if invested in a second science building which could be used for agriculture and forestry. I told him the story of Clemons' work in Vladivostok - that he was a graduate of Wesleyan and he had developed the Library for us and what a fire-proof library could do under Clemons, dwelling particularly upon the possibility of our eventually becoming the largest Library in Nanking.

Dr. North was very much interested in this particularly as Clemons was a Wesleyan man. Nothing of course is determined. I am passing the information on to you and you will use your judgment and influence on the line that would seem best for the development there.

My reason for changing the line of appeal was that I thought the Central Building completed might relieve for a time the pressure for class rooms and the Library Building in addition to providing housing facilities for the rapidly growing Library could provide rooms for students in History, Philosophy, Economics, English, etc.

I urged again the necessity of filling the vacancy on the hospital staff and for the fourth man and suggested your desire that James Lewis be appointed.

I hope you will keep me in touch with what you are pressing upon Dr. North so that we may not seem to be firing at crows purposes.

Dr. Bowen....p4

When I showed him Rowe's letter he seemed greatly pleased and remarked, "he's some fellow isn't he?". I told him he surely was and was doing splendidly under a very heavy burden suddenly thrown upon him and that I was desirous of getting all the backing possible for the Seminary.

I had a very interesting conference last evening with Dr. P. W. Kuo who is here in New York for a time but returning on the Empress of Asia sailing September 4th. Kuo did a good turn for us in securing Dr. Dewey to remain in China. He seemed greatly interested in the development of our plans.

I expected to have a further conference with him over some matters suggested at that time when I shall write you more fully.

Did I report to you that the F. C. M. S. have voted \$1200 Mex. and 200 gold travel to provide for a substitute for Mr. Servis so he can have his year of language study. A nice thing to do.

I think I reported to you all the data I had in regard to Dr. Wilmot who, they hope, will be sailing in October. I will write you more fully later.

I have learned through Miss Vauchtrina^{of} Dr. Elmer Roberts, Ph. D., of the University of Illinois. Dean Davenport of the Agricultural School says of him, "Dr. Roberts is without doubt the best trained man in his field that the University of Illinois has turned out".

I am writing to Dr. Roberts to learn more about him. I hope you are planning for some change and rest this Summer. It is cool in New York for the last two days and the world was brighter. It was as hot as Hell on last Sunday and Monday. I spoke at Columbia Summer School Sat in the part Sunday evening and arrangement made by Rex Reeder formerly of the Baptist College. He had 600 of those teachers out for the meeting, a pleasant surprise to me and I felt it was worth while as they go back to all parts of the United States - a good center for propaganda.

We are anxious to know the date of that Clasons arrival. I hope that Lex and Polly haven't lost interest in little Louise. Tell them to keep it up.

As ever,

Heartily yours,

JEW:M.

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TRANSFER

Nanking

August 5th, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:

I am enclosing letter from Mr. Worley, a man whom I got to know most pleasantly on the Pacific Coast. He is a good fellow and will make the people see in Mission work what is most worth while. I enclose his letter to me and my reply in which you see I have unloaded the whole burden upon you.

This morning I have your letters of July 2nd and July 10th. I have just looked up the matter of remittance and find that relief would be forthcoming very soon following upon the desperate situation reported in these letters. Under date of January 15th to 28th, \$1760.53 was sent. Under date of June 18th, Mr. Carter wrote quite fully to Mr. Owen and at that time too, he must have sent out the \$20,000 from Mr. Severance for building. Upon receipt of your cable, you will have our letter telling Mr. Myer to advance to you \$20,000 from funds in hand here. Almost none of these funds were for building except 5,000 Mexican from the Disciples Board for a residence for their physician. The later minutes of the Trustees will indicate the conditions and limitations placed upon this gift. By the first of September we understand we shall receive another large remittance from Mr. Severance and Mrs. Prentiss and I will see that that is gotten over to you as soon as possible. In this connection, I may express the hope that Small can push forward the chapel building. I may be able to secure funds for another dormitory and shall try for the building of two if possible, - so if we get the Central Building and the chapel out of the way there will be enough for Small and the builders to do, I hope during the rest of the year.

I am mighty glad you have gotten Mr. Deltrich and he can go into the Middle School at once. That is splendid! Give him my heartiest wishes and greetings to the work.

With Mr. James Speers and his wife to go into the work later, Wilson will be having a real manly contingent on the job and I believe he needs more men with him there. I am writing to Mrs. Bowen and hope I can see her in the Fall.

Dr. Fellows will be sailing on the Express of Asia September 4th. A telegram informs me he had a good conference with Sloan in Chicago. Sloan will be writing me later.

I hope you will be pleasantly disappointed in Miss Bauer's ability to relieve the doctors in the hospital of a great deal of necessary work. I will get in touch with Dr. Sloan as soon as

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possible over the whole medical situation.

Dr. and Mrs. Wilmot are sailing on the second of September under the F. C. M. S. Mr. Stephen Corey and Mr. R. A. Doan have been most enthusiastic about their qualifications. He has had a good deal of clinical experience with the Mayo Brothers. They have written out urging their assignment by the Mission to the Hospital at Nanking. I have also written to Dr. Hutcheson suggesting his getting in touch with Frank Garrett to see that there would be no slip in this assignment.

Dr. Williams Barnes will also help some on the Hospital. Dr. J. Horton Daniels is to give part time to the hospital and we are to bear that part of his expense which is given. I would suggest having it.

This morning's mail brings me a letter from Mr. Griffing which will account for the disappointment that Raisner will feel in not meeting him by the Nanking which sailed July 17th. Mrs. Griffing had developed a bunion on her foot which had to be operated upon. Serious infection developed. The family were so concerned that they telegraphed Mr. Griffing to return to Long Beach, California, so he lost his boat. He is planning to sail by the Fushimi Maru. It has been a difficult matter for them and you will appreciate how determined he was to be even willing to take European steerage in order to get across.

Awfully sorry to hear of Bailie's trouble with the robbers. Dear old Bailie. What he has been willing to endure to help China. I wish you would have a good talk with him over the whole situation and see whether he feels in the light of all the difficulties and the political uncertainty, that the colonization business in Manchuria offers enough to be practicable. He has had wonderful success in all of these ventures that he has attempted. That is so far away from the University and is so difficult to get across that he certainly needs your counsel and help.

Mighty glad to get the interesting side-light on the problems of Nankai and the general student situation. I think you are conservative in estimating that the students will probably be much more difficult to handle in the Fall after their quick success in the strike. It is an extraordinary student psychology that has developed in China. I think you and the men with you deserve every commendation for the way you have handled the situation in Nanking.

I am very glad to receive the estimated Baptist share for the Interchurch World Movement. If Moss and Kerr can carry their Mission on that proposition it will be fine and by the way, the best cure for the new excitement in their Mission in regard to the University, is to put up a definite, positive, constructive program in which they are to take some fair share. If too much of their attention is given to studying how they are to get out of previous undertakings, it does not conduce very good will on their part or ours. If they should change

their attitude as is suggested by this estimate of the Baptist's share for the University, in line with what they have contributed to make Union more effective, they are getting more satisfaction and joy out of the University and the University will do more for the Church and Kingdom. It is a splendid move on Moss' part to outline such a program.

Dr. Bowen,.....p3

~~It~~ It comes in here most timely for we shall now be considering out Interchurch estimates.

I may add that the Board at home do not feel free to move faster at Nanking than the Mission will permit them although there were indications that they would very much like to.

I have not heard from Miss Wixon for some time. She has had a couple of letters from me since writing. I will try another one immediately.

We were pretty near a slip on Salisbury and Annan going out this Fall. I have just written Mr. Sarvis giving him full scope to conclude arrangements and hope he will be able to effect them.

I am enclosing copy of the last letter from Mr. Doan of August 1st. It will give you full reaction to the University enterprise.

My former letters will indicate the conference I have had with Mr. Swingle and how close we have been co-operating and how keenly interested he is in what the University is doing.

I am glad you were able to finish up the Gong Shan tang even with all its mixture and particularly pleased that you find Mr. Huston so very effective and helpful to the University. He impressed me as one of the strongest and most promising men we have ever had at Nanking. His family alliance would naturally deepen his interest in the work of the University. I wish you would remember me to them both with kindest regards.

I feel desperately guilty about the drug and chemical apparatus order. Your great delight in receiving a former order through me off guard a bit as I felt your most urgent needs were being met. I have been over to see the drug firm, saw their shipping man and their man on quotations. He has promised to give me the lowest figure possible. I will have these ordered at the earliest date. They include an order from Miss Chester and an earlier order for chemical apparatus and a later order for chemical supplies. The shipping man anticipated difficulty about shipping combustible acids and suggested the wisdom of our trying to purchase such in Shanghai as it is very difficult to get supplies for them on the Steamships.

As ever,

Most heartily yours,

JFW:M.
Encl.

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TRANSFER

August 7th, 1919.

Rev. A. J. Bowen, D. D.,
University of Nanking,
Nanking, China.

My dear Bowen:

In having looked thru the files to clear up some financial questions, I ran upon your very interesting correspondence under date of March 5th, your letter to Dr. North, together with a letter from Mr. Main, and also the letter enclosing quotation from Mr. DeVesty. I have written Dr. North, as per enclosed letter.

You will see by the quotations that that \$6,000 was undoubtedly the Cutler bequest which should have been made available in 1916, and for which we waited until 1917, and you will see by Dr. North's letters that in reporting an additional grant of \$10,000 the letter certainly did not indicate that the "new contribution" was composed of an appropriation made in 1916 and reported at that time. I think you will see by the letter to Dr. North that the situation is perfectly clear. It would seem that the Treasurer at Shanghai should have remitted the money to you at that time and that would have closed the whole proceeding beyond question. Holding it over for a long time and opening the question a couple of years later, it was quite natural for a bookkeeper in New York to think that the contribution of \$10,000 made in two amounts of \$6,000 and \$4,000 was naturally the \$6,000 referred to by the Treasurer in Shanghai. We should have seen to collecting it at that time and saved a possible misunderstanding later. Had we gotten it then we would have gotten a pretty good rate of exchange. Getting it later we may lose the difference in exchange plus the interest on the money. I shall send you a copy of Mr. North's letter when it comes.

Very sincerely yours,

W:M

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TRANSFER

August 7th, 1919.

Rev. Frank Mason North, D. D.,
150 Fifth Ave.,
New York City.

My dear Dr. North:

During the absence of Mr. Russell Carter, Treasurer, I have had to refer to some of the accounts and found the correspondence from President Bowen under date of March 5th, and letter to yourself referring to \$6,000. in the hands of the Treasurer of your Mission in Shanghai. The conclusion seemed to be in President Bowen's letter to you of March 7th, quoting one from Mr. Main, enclosing a statement from Mr. DeVesty of your New York office under date of April 10th, 1919, as follows:

"You state that \$6,000 was charged to the Central China Mission and credited to the China Deposit Account. According to our books this transfer was made to the Central China Deposit and we paid the \$6,000 to the Treasurer of the Hanking University at 156 Fifth Avenue of this city, so that you should pay no further attention to it. The \$6,000 was credited to the Central China Account on the first of the year and this entry was simply to transfer the amount from that account to close it at the end of the fiscal year."

I am writing to point out that Mr. DeVesty's (the accountant) understanding of the situation does not tally with the impression that I had gained from conference with you and the action taken at your Annual Board Meeting in 1916. \$6,000. was appropriated for the property account of the University. This money was not remitted to the field until 1917, and is, I surmise, the \$6,000. referred to in Mr. Bowen's letter, which evidently was not turned over to the University by Mr. Main at that time, and was, as Mr. Bowen thought, part of the Cutler bequest. Under date of April 29th, you wrote to Mr. Carter:

"The Trustees of Hanking University may depend upon us for the contribution to the capital account of the \$10,000 of which I wrote you recently."

In your preceding letter of March 30th you wrote:

"Referring to our recent correspondence in the matter of the capital investment for Hanking University, permit me to advise you that the Methodist Board is now in a position to provide an amount up to \$10,000 for that purpose." *****

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Aug. 7th, 1919.

I gathered from conversation with you as well as from these letters that this \$10,000 did not include the \$6,000 which had been appropriated in the fall of 1916 and remitted to the field in 1917, and that the letter written by Mr. DeVesty from the New York office assumed that the \$6,000, as a part of the \$10,000 paid to Mr. Carter by you on November 22nd, 1917, was not the same \$6,000 as was remitted to China as part of the Cutler bequest, as that was a separate appropriation, announced and remitted to the field. The error was upon the part of the Treasurer, Mr. Main, at Shanghai in not paying over to the University at the time that separate bequest. The Treasurer's books show that of the additional contribution of \$10,000 for property \$6,000 was paid on November 22nd, 1917, and the additional \$4,000. was paid April 30th, 1918. Later you paid to the Treasurer against the \$8,000 share undertaken for the hospital, on August 9th, 1918, \$2500. and December 5th \$5500. In 1919 \$9,000 was paid for the residence.

It would seem to be very clear, according to Mr. Carter's books, that the \$6,000. in China was the appropriation made by your Board in 1916 from the Cutler bequest and could not have been confused with the \$10,000 here were it not that the \$10,000 undertaken was paid in two amounts of \$6,000 and \$4,000, and the similar amount for property to Nanking might easily mislead the accountant, particularly since appropriation of 1916 was not remitted until 1917.

I hope this history of the situation will be found to be correct and the \$6,000 originally appropriated in 1916 can be made available to the University as announced at that time.

On current account there will be \$1200. a year for a vacancy on the medical staff. Dr. Perkins left the first of July 1918. The 1st of July 1919 would be one year. This was to be paid at the rate of two for one, as we are claiming from the China Medical Board \$2500. gold as offsetting the missionary's salary.

Very sincerely yours,

W:M



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TRANSFER



August 7th, 1919.

Mr. Russell Carter.

Dear Russell:

I hope you will look over these letters of mine to Dr. North and Mr. Bowen with the memorandum of the receipts reported on your books. You will see that their bookkeeper was proposing to use their special appropriation to the University made in the fall of 1916 as part of a new contribution reported in 1918. I hope Dr. North will see the logic of the facts and make available the original \$6,000.

Very sincerely yours,

W:M

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A. J. Bowen

TRANSFER

Nanking

August 8th, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:

In order that you might have a memorandum of the understanding with Mr. Severance I am enclosing a copy of his letter of April 30th including the post script.

Subsequently on May 24th he added in another letter after referring to the full claims:

"On this account I am going to ask if we may extend the further payment of \$20,000 to Nanking beyond the first of July as we find our commitments during the next two months are already very heavy, and I realize further that the Nanking University cannot possibly need the money until a much later date but we surely will be able to remit this \$20,000 by the first of September."

However, as a matter of fact the \$20,000 was sent in August second.

Don't let's let that \$6,000 from the Cutlers' bequest slip away from us. We had great joy and anticipation of it and possibly that ought to be enough if it were not for the fact that you need it so desperately for that land deal as well as many other claims.

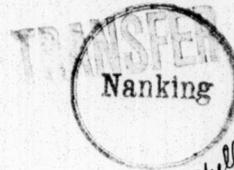
As ever yours,

JEW:M.

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DEPARTMENT OF AGRICULTURE
WASHINGTON

August 16, 1919.

Prof. J. E. Williams,
156 Fifth Avenue,
New York City.

Dear Prof. Williams:

Along the line of our conversation of Thursday, I am writing you to emphasize the importance of Chinese books, not only in making any adequate study of the history, art and technology of China, but also because of the fact that these books constitute a most complete record of experience in every field of human endeavor, a record that properly interpreted is bound to be of the greatest value to ourselves and to other western peoples.

Speaking from an agricultural standpoint, I think I can say without fear of contradiction that China is the greatest storehouse of economic plants in the world. Viceroy Wu's great economic botany, published in 1848, contains excellent illustrations and descriptions of nearly eighteen hundred economic plants, and he did not, by any means, exhaust the list. These Chinese plants are of vital importance in any attempt to bring under cultivation the ill-drained and swampy lands of the southeastern United States. No other country has any such array of plants adapted for growing under these conditions as has China. I have been studying Chinese agriculture for the past ten years, and am now in a position to state that our debt to China is bound to be a constantly increasing one as years go on.

I believe that Chinese literature is especially valuable in all historical researches because China has had no dark ages, and, furthermore, the literary language has suffered very little change for three thousand years. Therefore China has a continuity of literary record unequalled by any other country on earth. Furthermore, the volume of Chinese literature is enormous. Without much doubt, up to the beginning of the 18th century Chinese books equalled in number, and equalled, if not exceeded, in interest and value, the books of all other countries put together. In China publishing does not require

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large capital, so there have been literally thousands of printing centers scattered throughout the Chinese empire during the thousand years that have elapsed since the first commercial application of printing.

Only one who has given some years of time to the study of the matter has any adequate realization of the extent and value of the Chinese books. Unfortunately, many of the books which are of the greatest value from the standpoint of the western scholar are not now highly appreciated by the Chinese themselves. Works describing industrial methods, sociological experiments, agricultural operations, etc., are of the utmost importance to the whole world, but unless they were written by a literary genius whose works are preserved because of their literary value they run the risk of completely disappearing within the next few decades.

The application of scientific library methods to Chinese literature will assist in rendering it vastly more accessible to the world than it is now. Card indexes have been found superior to even a Chinese memory in locating promptly any work that is needed.

During the past year I purchased for the Library of Congress some ten thousand volumes of Chinese works, and received from old scholars as gifts nearly a thousand more. In the course of my trip I had abundant opportunity to see the urgent need for some systematic conservation of the literary resources of China. The social and political upheaval brought about by the revolution has resulted in the abandonment of the old examination system, and today there is a sharp break between the younger progressives and the older conservatives. One unfortunate result of this is a contempt by the younger progressive men for the learning of the older conservatives. There is grave danger that some of the most valuable books will perish through neglect. This being the case, I believe that many of the old scholars would lend or even give their libraries to any institution able to provide a fireproof library having methods of safeguarding against the ravages of bookworms. This is easily done in a fireproof building by providing for steam heat during the winter months. This dries the books out so that bookworms cannot live in them.

I believe that if your institution would build a good library building in Nanking you would have no trouble in persuading scholars to deposit their libraries there, and if you rented suitable quarters many old scholars would make your library their headquarters for literary work. This would bring together the Chinese scholars so that they may be made to feel at home, and so be available to explain

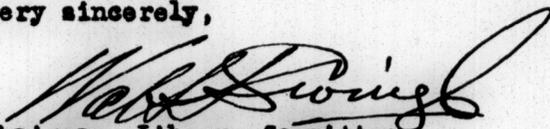
Prof. J. E. Williams

3

8-16-19

to western scholars the hidden meanings of the old Chinese books.

Yours very sincerely,


Chairman, Library Committee,
Department of Agriculture.

0374

T. D. Sloan

THE UNIVERSITY OF NANKING MEDICAL SCHOOL

NANKING, CHINA

大學醫科

RECEIVED

AUG 28 1919

Alderson W. Va.

Aug 19, 1919.

Dear Mr. Williams

The enclosed letter from Miss Grace Bauer explains itself. I would suggest that you authorize Mr. Carter to honor her request for Laboratory outfit up to \$350.00. This will allow her to purchase several additional items which I shall suggest. I shall advise her to have every thing sent to Dr. A. C. Hatcher's University Hosp. Nanking, China. You will understand the necessity for haste.

You will note that she is worried about not having received passage money, will you please see that this is sent to her as soon as convenient.

I shall be returning to Charlottesville in a few days now. Today I put in Cement steps here at my father's home. With all best wishes,
Sincerely
T. D. Sloan

0375

438 Rosedale Ter.
Baltimore, Md.

Aug. 16, 1919

My dear Dr. Sloan,

I have gotten together a list of the supplies, I think I shall need for the Wassermann and section outfit. After you left I found a catalog of the Central Scientific Co., Chicago. It is quite recent, put out during the war and they claim to sell only American made goods. From all I can hear this is a reliable firm, and being in Chicago will make it convenient to have the shipment made through Montgomery Ward. I sent them a list of what I wanted, asking for an estimate, but telling them not to take any action on the order until authorized by me or the Board to do so.

I shall enclose a list of what I

think is necessary. If there is anything there that you already have or that you do not think necessary please let me know, or is there anything else that you think of. How about cylindrical graduates? There should be a supply ranging from 10 to 1000 cc capacity.

I did not put these on my list.

I did not go to Wilms as I thought I would because they are simply a retail firm. We might as well order direct.

I am most grateful to you for arranging to have me live at Dr Stutcheson. I think I shall write to him and thank him for taking me in, a stranger in a strange land.

My family were all disappointed in not meeting you, but if you come to Baltimore next winter, probably they will have the pleasure then.

Thanking you once more for all your kindness and help, I am
 Yours sincerely
 Grace Bauer

The following prices are those given in the catalog.

2 Haemocytometers. This is counting chamber + pipettes in in leather case at \$18.00	\$36.00
4 Counting chambers at. 10.00	40.00
4 Pipettes for white cells at. 2.00	8.00
4 " " red " " 2.00	8.00
12 cover slips for counting chambers .30	3.60
1 Haemometer, Sahli	7.00
12 graduated tubes for Sahli at. 1.50	18.00
1 Microtome with freezing attachment	70.00
2 extra microtome knives at. 6.00	12.00
1 Sharp of knives	2.25
3 doz. 1 cc pipettes .45 each.	16.20
3 doz 2 cc " .35 "	12.60
1 doz. 5 cc " .40 "	4.80
3 doz 10 cc " .45	16.20
6 25 cc " .60	3.60
1 doz 1 cc pipette graduated to tip .40	4.80
2 gross test tubes 3 x 3/8 inches 3.40	6.80
10 " " " 4 x 1/2 " 3.80	38.00
	317.85

Rack for Wassermann tubes in waterbath	317.85 4.50
12 Racks for test tubes at .65	7.80
Total	<u>330.15</u>

As soon as I hear from the Central Scientific Co., I'll send their estimate to you. I asked them to reply immediately hoping to get it all settled before I leave.

I still have not gotten the money from the board for my transportation so I have made no definite arrangement for crossing to Vancouver.

Yours sincerely,

Grace Bauer.

The above order is all right

V. Dwight Sloan

Nanking

TRANSFER

August 19, 1919.

President A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen;

I think I wrote you that your letters of July 2nd and 10th have come to hand. Former letters of June 20th and 27th were received here on the 22nd of July. They were forwarded to me at Silver Bay and not recovered, owing to Burleson's good postal system, until the 16th of August.

Have made intelligible cable received on August 14th, as follows; "Ing Resigned Secure Teacher For Biology Not Later Than September". They could not tell me here when it was sent. You will know whether it was sent on the 13th of August or the 13th of July. I do not know where I can turn to secure a Biologist for September in the middle of August. It is mighty hard to get hold of anybody or anything in or from New York at this time. I have written Swingle. Will have Sloan co-operate and shall have to soon get on the road and go to the Institutions to find a man.

I have just completed and made arrangements for all those who are sailing. Have been engaged here for some time in clearing up correspondence with Dr. White's six Missions which fall to me. I am leaving to-night for Northfield for two weeks of rest. I hate to do it without securing your Biologist, but I might spend the two weeks here, trying everywhere, and not succeed, and if I don't get a little rest put away from this mill, I won't be much good in the fall.

I was down to Washington two days last week and had a fine time with Swingle and Prof. Kiang, of California University, who is working with him in cataloguing 60,000 volumes of Chinese books in the Congressional Library. I had lunch at the Senate with Senator Phelan, of California. He only sees the California end of the Far Eastern Question, and I do not know that my efforts of adjudication got very far. Senator Thomas, of Colorado, I found a keen man, of fine spirit, and well-informed. He seems very apprehensive, although a Democrat over the League of Nations. He said he had read and re-read the statement by the Chinese Envoys of their situation and he regarded it as one of the ablest and best set of papers he had ever read. I had a long talk with Lodge. Nobody need be in any doubt where he stands or what he wants to do. I have had letters from four other Senators, through Dr. Freeman's introductions, expressing a desire to talk over matters in the East.

President A. J. Bowen,
August 19, 1919.

-2-

The fateful day of The League discussion is this afternoon, when President Wilson meets in conference with the Foreign Relations Committee. Everybody is craving more light on the situation, and I hope the outcome of the conference will be reassuring to the friends of China and to the millions here who were longing for peace.

There is an awful after-war condition of mind that affects everybody here, and I dare say, is affecting people in China. The high cost of living, strikes, strikes and strikes and new railroad plans. On either side it is high tension.

I have concluded, Bowen, it is a good time to let the Almighty run the Universe and to beat it to the woods. After a little of that one's own mind is cleared up at least and he is not so disturbed over all the disturbing reports.

I call this the quietest time of Foreign Mission work. Most of the Secretaries are out of town for a few weeks' rest. I hope you are getting a rest this summer.

My best to all,

Affectionately yours,

P.S. I was very much interested in your list of Askings for the Interchurch. Would it not be well for you to hold to the askings of the Seminary as the Methodist share, I am very sure if we shift away from them, the danger will be only to lose rather than to gain. In the fall we shall have to work out here a united program for the University to put up to the Interchurch World Movement whether there were already definite askings as in the Seminary. Those askings were the basis of the subscriptions and they were to begin in 1920. We are not to lose the advantage of having had \$523,000 on the original askings. Dr. North said there were no askings for the Theological Seminary through the Methodists. Would it not be well for you and Rowe to go over the matter and have it squared up?

JW

JW:CS

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UNIVERSITY OF CALIFORNIA
DEPARTMENT OF
ORIENTAL LANGUAGES AND LITERATURES
BERKELEY, CALIFORNIA

RECEIVED

SEP 2 1919

Prof. J. E. Williams,
156 - 5th Ave.,
New York City.

Berkeley, Calif.,
August 25, 1919.



My dear Professor Williams:

It was a great pleasure to me of our meeting in Washington, D. C. I have touched upon the spirit of the new missionaries in China and I see more possibility of a happy interweaving of the Confucian and Christian civilizations. I sincerely believe that no religion or teaching can be planted in the Chinese heart until it is Chinified.

Regarding to the future Nanking Library, I wish to say that if you succeed in having a magnificent fire-proof building for it and if it be a public one, I am sure you can secure books from the Chinese to fill it without much purchasing expenses. The Chinese have a traditional moral sence against selling of family libraries, but will give their values to you if you only show them the methods of safeguard and good care and first of all a deep appreciation. I have myself presented to this University my private collection of thirteen thousand volumes. Nanking has been and will always be the center of Chinese literary learning. Hundreds of family libraries are still in the city despite of the great destruction of many revolutions. It will indeed be an ideal establishment if a large library can be elected there to preserve the old Chinese literature but to be operated under modern scientific system. The Chinese

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(2)

government and people in general are now too busy to take up such a work. New missionaries like yourself are the very man who can promote this plan which will undoubtedly cement the spiritual relationship of our two nations.

I am glad to inform you that I find a very large class of my new lecture course on Chinese culture. More than one hundred students have enrolled in the regular sessions. This is probably the largest number of attendants since our Department founded. It shows a good sign of better understanding of Chinese thought in this country. Enclosed I send you the outline of my lectures which may interest you.

Please let me know when you come to California on your return to China. I shall be most happy to have you visit both my classes and my library.

Very sincerely yours,

A. S. King.

UNIVERSITY OF CALIFORNIA

SIXTY LECTURES ON CHINESE CULTURE BY S. C. KIANG KANG HU.

Nanking

Part I. Chinese History and Geography.

1. The Names and Origin of China and the Chinese; the Legends of Pre-historical Time.
2. The Three Huang and Five Ti Rulers and the Three Long Dynasties, the Golden Ages.
3. The Five Powers and the Seven Powers, the First Dividing of the Empire, and the Reunion under the Ch'in Dynasty; the Two Han Dynasties, the first extension of the Empire.
4. The Three Kingdoms, the Second Dividing of the Empire, and the Reunion under the Chin Dynasty.
5. The Invasion by the Five Barbarian Tribes, the Third Dividing of the Empire, and the Reunion under the Sui Dynasty; the T'ang Dynasty, the Second Extension of the Empire.
6. The Five Short Dynasties, the Fourth Dividing of the Empire, and the Reunion under the Sung Dynasty.
7. The invasion by the Three Tartars, the Fifth Dividing of the Empire, and the Reunion under the Yuan Dynasty; the Third Extension of the Empire; the Ming Dynasty.
8. The Ch'ing Dynasty, the Fourth Extension of the Empire.
9. The Great Revolution and the Republic.
10. The Physical Geography of China.
11. The Great Mountains, Rivers, and Lakes.
12. China Proper, the Eighteen Provinces.
13. The Dependencies, Manchuria, Mongolia, Tibet, and the Chinese-Turkistan.
14. The Modern Trade Ports and Commercial Cities.
15. China's Position as a World Nation.

Part II. Chinese Government and Social Institutions.

1. The Primitive Community.
2. The Ancient Republican Government.
3. The Development and Downfall of the Feudal System.
4. The "Democratic Empire".
5. The System of the Central Government.
6. The System of the Provincial Government.
7. The Legislative and Judicial Systems.
8. Taxation, Currency, Transportation, and Military Systems.
9. The Beginning and Abolition of Slavery.
10. The Class Distinctions.
11. The Ancient and Modern Educational Systems.
12. Woman's Position in Society and in the Family.
13. The Political, Economical and Fraternal Organizations.
14. Labor Problems and the Socialistic Movement.
15. The Customs and Ceremonies Pertaining to Birth, Marriage and Death.

Part III. Chinese Religions and Philosophy.

1. The Ancient Religions.
2. The State Religion of the Ancient Empire.
3. The Commencement of Ancient Taoism and its Great Teachers.
4. The Commencement of Confucianism and its Great Teachers.
5. The Various Independent Schools of Philosophy.
6. The Introduction of Buddhism and its Influence.
7. The Commencement of Modern Taoist Religion and its Influence.

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8. The Introduction of Mohammedanism and its Influence; Judaism.
9. The Five Great Philosophers of the Sung Dynasty.
10. Some Great Philosophers of the Yuan and the Ming Dynasties.
11. Philosophers and Scholars of the Ch'ing Dynasty.
12. The Introduction of Christianity and its Influence.
13. The Chinese View of God, the Universe, and Life.
14. The Popular Beliefs and Practical Morality of the Common People.
15. Chinese Philosophy as a Remedy for the Defects of Modern Civilization.

Part IV. Chinese Literature and Art.

1. The Origin and History of the Written Characters.
2. Inscriptions and Printings.
3. The Confucian, Taoist, and Buddhist Classics.
4. The Official Histories and Some Great Historians.
5. The Various Types of Chinese Composition.
6. Chinese Poetry and Some Great Poets.
7. Chinese Novels.
8. Chinese Dramas.
9. Chinese Libraries and Their Classification System.
10. The Art of the Penmanship and Some Great Calligraphers.
11. The Art of Painting; Its General History and Methods.
12. The Various Periods of Painting and Their Great Painters.
13. The Art of Seal Cutting.
14. Chinese Music and Musical Instruments.
15. The Applied Sciences and Arts.

RECEIVED

James S. Cochran,

Hwaiyuan,
SEP 22 1919
Via Nanking, China.

Presbyterian Hospital,
Sept. 20, 1919.

Dear Dr. White

What is the present status in regard to a music teacher for Ming Deh? Is such a request on the list of new missionaries?

I must confess that I have wished that Ming Deh might be incorporated with the other Girls High Schools in Nanking but recently I have been coming to feel that this ultimate end will be quite as readily established by making a first class school of Ming Deh as by any other method. Of course the Mission vote has stood for this development right along. When it is running well we could approach the others with more hopes of a successful basis of union.

If this position of music teacher is still vacant I think there is a fair chance of getting Miss Margaret Stroh the sister of Miss Harriet who has gone this year to Hwaiyuan. Her training is of the best and so is her ancestry. If she is anything like her sister her personality could not be improved on. She is now a Y.W.C.A. worker in Racine, Michigan but not able to use her musical training to full capacity and I think might consider teaching music in Nanking. If you approve of my going ahead and will back me up with the Board in getting her assigned to that particular position in case she gets interested I shall see what can be done. I do not believe it is worth while to take up the matter with the Board at this stage in the game. She certainly would not take any other position with us than one that would bring her near her sister. She would go under Y.W.C.A. Are you looking for nurses for Nanking Hospital. If so for what kind of work? Are you needing doctors there? If you let me know I may be able to get some interested. Hope Mary is doing well.

Affectionately,

Jim

0386

James B. Cochran

September 22, 1919.

Rev. James B. Cochran,
Presbyterian Hospital,
Madison Ave. and 70th St.,
New York City.

My dear Jim:

I had fully expected to have a visit with you before this. Last week seemed rather a "hectic" week, as the kiddies say, with Mary in the hospital and trying to take up things again at the office here. I was up at Northfield for services over Sunday.

Your letter of the 20th I find this afternoon, and am very much interested in what you write about Ming Deh School. I think you are right, Jim, that it is better to push the school we have. When we had union in High School, with all the Missions and the University, the Methodists started up a separate High School. With a tendency to divide after you have union, you can see how difficult it would be to achieve union. Then, if union can be achieved, it is better to go in after we have something, than to hope to gain something after you go in.

By all means, write to Miss Stroh. What you say about her sounds fine. There is no end to what could be accomplished from the Ming Deh School, if it is properly staffed and is conducted in a vigorous way, so as to appeal to the most influential people, as well as helping the ~~mass~~ needs of the children of the Church members.

We shall be needing another nurse for Hanking. I thought we had Miss Wright as a fixture, but Dr. Sloan tells me that she is going to return to her Mission. You know we have Miss Warner and Miss Chase. Miss Bauer goes out as a Laboratory Technician and will keep the hospital records. The next girl should be well trained as a surgical nurse. Dr. Sloan being over here, we could arrange for the appointment of one as soon as we find her.

Mary is getting along fine at the N. Y. Nursery and Child's Hospital (61st Street and Amsterdam Ave.). Lillian came down Saturday morning. I saw her a little while before starting for Northfield. She is now at Montclair, looking for rooms for a roost for us until we start back to Hanking.

I hope you are putting on that flesh, Jim. I don't know whether business correspondence will help you to do so, but

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#2.
Rev. James B. Cochran,
September 22, 1919.

they are very gratefully received when they come.

As ever,

Affectionately yours,

JW:CS

PS I am sending you a report of
the Hospital year 1917
also a catalogue so you can
help them see things
It was fine to have a visit
with you last night.

0388

A. J. Bowen

TRANSFER

Nanking

September 27, 1919.

Pres. A. J. Bowen,
Nanking University,
Nanking, China.

Dear Bowen:

I shall be waiting, with the greatest interest, the report of the plans for Mr. Griffing and Dr. Cook and Mr. Loomis.

The last word, we are looking for the Reisers to be coming home in November. I should like very much if we can arrange to meet on either side, or at some middle point during passage. We are expecting to secure passage by the "Empress of Russia" for the 27th of November.

I am meeting with a number of men interested in sericulture on Monday, to talk over that work. Dr. W. E. Douty, Agr. of the United States Conditioning and Testing Company, 340 Hudson Street, New York City, is arranging for a luncheon of a number of people on Monday. In the meantime, I shall have to peruse all that Reiser has written and a few other things.

I have not yet heard from Dr. North in regard to that \$6,000. of which I wrote you. I do hope we can secure that and I shall have to take up with him again how soon the \$5,000 is available, on interest; also, the other points which I took up in a former interview.

I shall now be released from Dr. White's office work and be foot-loose to pursue the work of the University. Mary came out of the hospital to-day, but the doctors will not allow her to return to Abbott until the 1st of November. Her trouble was largely induced by the flue and pneumonia that she had last winter. I hope now that the operation, with rest, will be completely successful. Soon there will be coming word of her opening the prospects of the fall work.

With heartiest regards,

As ever yours,

P.S. I have just read the report of the C.C.C. and am glad that

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Pres. A. J. Bowen,
Sept. 27, 1919.

the report of the Theological Education did not, in any way, embarrass our situation at Hanking. I am hoping that Bradshaw, a fine fellow, who is Assistant Professor at Union, with William Adams Brown, of Theological, who is a man of very fine spirit, can come to us.

I am more and more convinced, Bowen, that we must press thru with the Advanced Theological course and secure the men required to carry it. And, now, I hope that the Southern Presbyterian will let up a bit, having practically pushed Leighton Stewart out. They ought to begin to see that the obstructionists' tactics will only kill the preparation of right leaders for the church. This I am writing to you and for Howe.

J. E. W.

JW:CS

0390

A. J. Bowen
Nanking

TRANSFER

October 27, 1919.

President A. J. Bowen,
Nanking,
China.

Dear Bowen:

A number of letters have come from you, and I fear, owing to these numerous appendicitis cases that you will be a bit disappointed in not receiving more from me.

I have before me a brief note from Griffing, written on the "Empress of Asia", your letter from Shanghai, of Sept. 5th, and contract arrangements, with your covering letter about Dr. Cook, Mr. Loomis and Griffing's trip, etc. I note with interest what you wrote to Dr. North about residences and shall confer with him at once to learn what his response is. I am just taking up, to-day, the matter of that \$6,000. Butler request which I thought had not been paid. It seems likely, by Mr. Carter's inquiries, that I was mistaken, in which case, I shall write fully to Dr. North and take all responsibility for the mistake. I enclose copy of letter just received from Dr. North, following a previous conference I had with him, reported to you, I think, together with copy of letter of undertaking, prepared by Bishop Bashford and Bishop Lewis. I am enclosing copy so that you may note Dr. North's reaction. I shall not counter at any point with him as to the interpretation of the letter, but shall stress the last phrase of his letter, "Meantime we shall play the game and do our best". That is the note that I shall try to keep uppermost in all our conferences and correspondence, and incidentally I shall judge, by the plans of the China Medical Board and many other factors that will come in that the Mission Boards had better hang together in their educational enterprises for the "New Day in China", or choose to hang separately. And, I rather think they will hang together.

I just returned to New York on Saturday and found the batch of interesting correspondence. I shall take up at once the matter of rebate, if possible, on Griffing's passage for the family. As the Griffings are supported from the Millowners Association Fund, they should be affiliated members of the Mission, which means, practically, being regular members of the Mission. I am very pleased to find the cordial letter from Dr. Beebe; it is very characteristic and quite encouraging. I agree heartily in his feeling that the cooperating Churches should support the University, not only with their money, but with their prayers. You, too, Bowen, will see how little stomach I will have for raising an Endowment Fund in order to release the cooperating Churches from their present annual grants. That would be as nearly like running in a squirrel cage as a fellow could get. If that is to be the objective, the less we

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Pres. A. J. Bowen,
Oct. 27, 1919.

say about Endowment, the better, because we would find ourselves industriously sawing at the limb that keeps us up. That Endowment proposition, anyway, sounds a little bit more on the face of it than it may work out in practice. I have done my darnedest in every opportunity to secure Endowment, because I felt we were united in desiring additional Endowment to take care of present obligations for the teachers and funds that we have to secure specially, not to release the annual grants from the Mission Boards. You will see how tactfully and carefully that ~~issue~~ will have to be handled with the Missions, for once they get the idea the moment we have Endowment, the present grants to the University will be released to the Mission work - there will be no stopping that drive. Let us rest perfectly secure in the conviction which I think is incontrovertible, that the University is doing for all the allied Missions and Boards in the most effective way possible in the work they want to do in China, in establishing the Church of Christ in the Kingdom of Heaven. Let us never apologize, even in our own thinking, for any funds we receive. If we do, it will slip out in our expressions and, directly, in our actions.

However, this is entirely aside from the few things that I wanted to report to you. We have booked sailing on the "Empress of Asia", leaving Vancouver the 27th of November. It is going to be mighty hard to make that date. The Trustees Meeting is called for the 5th of November. I am going to use all the time left to get as many things as possible accomplished before that meeting.

Your last letter of September 29th reports how many more men we feel we must have, and the absolute necessity for additional residences. We are going to be up against it hard one of these days, Bowen, for a more adequate water and light supply.

I am very delighted that "Bishop Lewis has definitely said, that \$50,000 for the Centenary, over and above the Mission's askings for the University are to come to us and that they decided that it was to go into a Memorial Library for Bishop Bashford - approximately, \$100,000. Gold in all". Your additional words are not clear. The original askings of the Seminary were for \$523,900, over five years, as per enclosed. I do believe it would be better for you not to shift on the askings that were listed for the chapels. You know the askings for Peking were much larger, and I rather think for Chenchow and for Singapore. I think they total something like \$2,000,000. So, possibly, we had better not modify the original basis.

I stopped in Cleveland a day with Mrs. Prentiss and Mr. and Mrs. Severance. I used the opportunity to get them in touch with developments of the University, and you will be gratified to know that their feeling toward it is so much more cordial now that their investment is ~~settled~~ ~~in~~ ~~the~~ ~~very~~ ~~encouraging~~ reports (as I wrote you from Cleveland, I think,) that you have given ~~of~~ the development in Agriculture and Forestry and in Enrolments, ~~which~~ were quite effective.

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-3-
Pres. Bowen,
Oct. 27, 1919.

Mr. Swasey was at Exeter, New Hampshire, with his oldest sister, who was just at the point of death. Mr. Warner was in New York and Mr. Scott was also absent from the city, so that it was not an opportune time for business purposes.

I should have written you of my three days at Pittsburgh. Through dear old Dr. Brashbar, I was given the best of seats in seeing the best in Belgian Royalties. I was invited to join in a most interesting conference with the Vice Presidents of the Pennsylvania ^{College} in a meeting of Carnegie Tech., Dr. Hammerslag, the President, especially inviting me to meet and join with them ~~in~~ the discussions. I met Dr. Drinker, of Lehigh, who was so delighted to hear of Lex Small. He was quite enthusiastic over Lex's work at Lehigh. I told him of Lex's plan to study Architecture before coming over. He said if he wanted to study at Carnegie Tech., he was sure that Dr. Hammerslag would do everything he could to help him. I mentioned this to Dr. Hammerslag and he said they would be glad to make any arrangements which Small might desire.

I am deeply interested in your letter of the 29th and its reports. It will be interesting to get Mr. Scott's and Mr. Schell's reactions to things jointly. I should be inclined to think that their judgment of the advantage of apartment houses in New York and suburbs would be more reliable than their judgment upon the advantages of such an arrangement in Nanking. They are enthusiastic youths and carry all the advantage of youthful enthusiasm. You and Small will know better of the real advantages for the University.

I am degressing from reporting more fully to you about Pittsburgh. Pittsburgh was in a very acute condition, owing to the strike. The situation was so acute that even among my own family there I found that they hesitated to discuss the issue in the privacy of the family circle. Present relations between capital and labor are extremely tense.

I called upon Mr. Arthur Davis and learned that his fellow-trustee, Mr. Johnson, is expected to sail from France November 11th. My chance of seeing him, by sailing on the 27th, from Vancouver, will be about nil, as he will want to see the family. Davis was very pleasant, as I was leaving Pittsburgh on the sleeper Friday night at 9:30, having an upper berth, as usual. The air was too blue in the smoker, so I was trying to balance myself in the aisle to do a little reading when in came Davis, ~~passing~~ ^{pushing} past me. Of course, he had a compartment and asked me if I would come in and visit with him. We had an hour and-a-half together, when there was a chance to get well acquainted and he asked me many questions about China and the work. He told me that as soon as Johnson got back, he was going over with ~~the preparations~~ for Nanking and Canton.

0393

Pres. A. J. Bowen,
Oct. 27, 1919.

It might prove better for us to take a steamer in
December, in order to bring that matter to a head. However,
keep sending letters, and if there is any change, we will cable
you.

As ever,

Affectionately yours,

JW:CS

0394

D. S. Cochran.

October 27, 1919.

Dr. Samuel Cochran,
Trudeau,
New York.

Dear Sam:

I find two fine letters from you this morning; one of the 22nd, returned from Cleveland, and the other, the 25th, which came directly.

We are so greatly rejoiced over the good word of your progress at Saranac. I do hope they pronounce you safe. They require you to take a good long rest, put on a lot of flesh, and then let you out full of pep and ginger.

I do appreciate, more than we can tell, the deep sympathy of yourself and Margaret over our numerous operations. Faith really made a wonderful recovery. She was in fine condition when she had to undergo the operation. Dr. Thatcher allowed her to sit up on the afternoon of the sixth day and allowed her to walk a little on the seventh day, but she will be in the Infirmary for another week yet, so as to be fully recovered. It is an unspeakable relief to have it over.

When Lillian told Dickie of the ^{Lantis} episode, he remarked, in the new American which he is learning, "Gee Willikins, turn off the hose! It will be Dorothy's and my turn next."

We are so happy to hear that Jim is gaining in weight. We did not send a cable to China, but followed your suggestion, in writing, as I wrote you. I hope they will use their best judgment over there in the assignment of Judson. A letter just received from Bowen this morning said that Barnes had stopped over at Honolulu, and it will be too late to enter the Language School. Keene is so rigid about that matter that this may delay in Barnes' going directly to Hwai Yuen. However, we can leave the whole matter with the people on the field and trust them to do the wisest and best thing.

We are making our plans to sail on the "Empress of Asia", leaving Vancouver the 27th of November. It will be rather close-fitting to get in the work I must do. Lillian is bringing Mary to Dr. Caldwell today to see if he will give her permission for her to go to Abbott soon.

I cannot tell you how happy Lillian will be to hear of your progress. We find we are bound so closely with you and Margaret

0395

-2-

Dr. Samuel Cochran.

that anything that touches you, touches us to the quick.

Yes, that was fine for Gov. Mosher. It seems as though all our contemporaries, Sam, in the Episcopal Church, will be either Bishops or Cardinals - rather affirming the claim of the Presbyterians, I think. ~~But~~ all Presbyterians are Bishops, anyway. Mosher's will be fine people for the Philippines.

I shall send your love to Faith. Lillian and Mary and Dickie would join me in affectionate regards.

As ever yours,

JW:CS

0396

Mr. S. Cochran
to Dr. Williams
Dear Jack: Morristown
October 3rd 1919

Your letter of yesterday
reached me this morning.
I have a feeling that the
matter had best be left to the
missions on the spot to handle.
Very likely they will do just
what we would suggest were
we to cable. Probably, if ~~they~~ ^{we}
plan something different from
their ideas, they will not follow
our suggestions in any case. It
seems to me that I can
imagine Jim and you and
me discussing such a cable

as this, review by us in China
from New York, and then going
ahead and doing what we
thought best in view of the
situation.

The stress of the situation is such
that it may be necessary for
~~some~~ one of them (I heard Barnes
name mentioned) to sacrifice
part of his first year of study.
This would be unfortunate of course
but the emergency is rather
extraordinary. But I feel that
even this will have to be left
for the mission to decide. How I
was not at any of the discussions
about it, only heard them reported.

but I feel sure that all parties concerned
are thinking of the needs of the other
and will not act selfishly or with
regard to their local situation.

When I left they expected to have ^{Harvey's} ~~Harvey's~~ ^{visit to} give
all his time to study. I think it unfort-
unate for him to attempt to both study
and work and this was the opinion of
everyone whom I heard discuss the
matter.

However I do not object to a cable
going forward. I would rather not
~~be engaged~~ join in the signature
for I was not allowed (for health
reasons) to leave any part in the
plains in August and I feel pretty
sure they would not want my
advice now from this distance.
One thing we can do, make it
absolutely sure the Judsons get off on
time. And by all means write your
ideas on the whole subject to Bowen,
and if you think best, to Miles
Chairman of the Mission Executive.
You certainly have a right to as
a party concerned and especially

after all you have done for
us.

Margaret and I are starting
for Northampton to spend Sunday
from there we go to Saranac.

The X ray Bivins had
taken shows my chest to be
almost clear and the X ray
man doubts there being any
T. B. Bivins however advises
Saranac on the strength of what
he has heard. It was dandy
to see you and find you the
same as ever, the same old Jack.
How twenty-years of work together

do tie us together:
Love to Lillian and Dick.

yours affectionately
Samuel Cochran

Margaret L. Stron

g

October 2, 1919.

Miss Margaret B. Stron,
c/o Y.W.C.A.,
424 Main Street,
Racine, Wisconsin.

My dear Miss Stron:

Mr. Cochran has kindly informed me of his correspondence with you in regard to the Ming Deh Girls' School of Nanking. I have learned, with great interest, of the possibility of your going to Ming Deh for that work.

Mrs. Williams and I have spent the most of twenty years at Nanking. Three of our four children were born there - to us, it is home. To our girls, Faith, who is now studying at Oberlin, and Mary and Dorothy, who are in their third and fourth years at Abbott Academy, at Andover, it is home, too.

There is, in Nanking, one of the finest comradeships to people of high ideals, working at the fundamental problems of a great race and a great people, to be found anywhere in the world. All our work is correlated as one work. The development of the Ming Deh School I regard as one of the greatest opportunities at Nanking. One's influence is not confined to the girls in school, but extends to the best homes in the city, from which the girls come, and through those homes, to every fundamental problem of the city. One is not limited in any way.

In the absence of any descriptive matter of the work of the Nanking Station, not having the reports in hand, I venture to mail to you "The Call of China", prepared by the Foreign Christian Mission Society, one of the participators in the University's work, and also a bulletin of the University of Nanking. These will help you to understand the kind of community life and work being undertaken at Nanking.

Mr. Cochran has stated very clearly the particular opportunity of the Ming Deh School. I am asking Mrs. Williams to write to you, as she can give you a better idea of the personnel of the school and the need of the work.

With the earnest hope that you will be led to undertake the work, I am,

Sincerely yours,

JW:CS

0402

Dr. A. J. Bowen.

October
tenth
1919

Nanking
TRANSFER

Dr A J Bowen
University of Nanking
Nanking China

My dear Bowen:-

Your fine Annual Report with all the illuminating material and the work of the different departments came about a week ago, also the Financial Report which was immediately turned over to Mr Carter. The data on the silk development came at a peculiarly opportune time, for Mr Douty, manager of the U S Testing and Conditioning Company, had a few days before invited me to a luncheon at the Manhattan Club with four of the leading men in the silk business. I was able at that time to give them an idea of the scope of our years work and to intimate what we might do with a larger backing. It is the hope of their secretary, Mr Pangnet, that they may be able to raise enough money to endow a chair for a specialist in silk culture and to provide a building to house that special work. I accepted Mr Douty's invitation to visit their establishments in the City. They are testing more than 50% of all raw silk coming into the U S and much of the cotton. Douty is a strong man deeply interested in our work. The information of the silk development which Mr Reiser gave I will send to Mr Douty; he also wants some pictures to run a couple of articles in the two magazines which consider the silk interests of America.

It is fine to have financial and annual reports in hand so that we can have another meeting of the Trustees. I am planning for that meeting about the 5th of November. It will probably be the last one that we can arrange for while I am here but I hope at that meeting to have passed the Budget and have considered any special recommendations of your report and also to have considered other developments of the advance seminary course in order to put the pressure on the cooperating societies in the U S and also to utilize the opportunity to enforce the action the Trustees took asking the cooperating societies to add another member to the Staff for the Agricultural Department. I completed my work in the board rooms at the meeting of the Board last Tuesday the sixth. Dr. Stanley White is back and is carrying on his own work. The work in the offices was of a real vein for the opportunity it afforded of intimate counsel with all the secretaries of our Board. Not only over the present questions of the missions but over some more serious questions of policy which naturally emerge in the discussion of the practical questions of the missions.

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10/10/19

Dr A J B-----3

It is my hope now to get on the road to see what can be done toward more effective financing. I have in mind an effort to land enough funds for a library building and shall do what I can before leaving.

I had another good conference with Dr Hall trying to press thru the securing of the \$5,000.00 on the \$100,000.00 endowment. He moves very slowly on that line but our last interview occurred on the 3rd of this month. He asked for a copy of a letter which Bishop Bashford and Bishop Lewis had given us at the Saratoga Conference. Your letter to him will naturally strengthen his hand in stating the case to your Board. In my interview I emphasized the importance of your board and mission adding another man at the seminary and making the full grant called for. I am pressing the same thing upon Mr. Spoor from the Presbyterian side in a special conference we will have as soon as I return to New York. Steve Corey has been working on the matter vigorously. I expect that Bradshaw will go over and am urging upon them to secure a strong man from the ministry in addition to Bradshaw. I should like to see much more accomplished on the advance seminary course before I return. That work is at a critical juncture just now and we must place the staff there soon or forfeit our chance to Peking and if we do forfeit that chance we shall lose another vital tie with the Southern Methodists, the Southern Presbyterians and in fact, all the missions when they are absolutely dependent upon us for a stronger leadership of the church.

Brow's good letter and the very attractive report of the seminary are all to the good. I am fearful that Dr Garrett will never be able to return to work in China. He is very much improved but the sprue at his age gives a man very little chance of work in China. We have made real gains in the cooperation of the Trustees. The splendid developments reported from Hanking in all departments of the work will strengthen our hands still further.

I am writing from Troy, New York where Mrs Williams and I have come for a little reunion with our seminary classmates Dr Paul R Hickok and his wife, a pastor here, and James D Taylor and Mrs Taylor of Africa, whom you met in Hanking. We are having a mighty delightful time in the section of New York State which is most beautiful at this time. Mrs Williams and I return to New York on the midnight train tonight. We are leathe to leave the good times here. Mary, after her operation for appendicitis has been at Montclair with Mrs Carter. She will go with Mrs Williams on Saturday to Chester, New York, to be there for a time of

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October 10, 1919

Dr A J B-----3

at the quiet and beautiful home of Mrs Gardener, mother of Miss Gardner who married Mr Craighall.

I fear my letters will be a little irregular now as I have no office. We shall be more on the road, but I hope there will be something worth reporting in the letters that come. With very best to all the Faculty as you are taking up the work of the Fall,

Affectionately yours,

JEW/MEC

0405

Duplicate

October 29, 1919.

President A. J. Bowen,
Nanking, China.

My dear Bowen,

Your letter of September 18th with its very full account of so many things was of the greatest interest. I am delighted that you have had such pleasant conference with Bishop Lewis and the resulting enthusiasm which he always inspires were very manifest in the whole tenor of your letter.

I find myself in fullest sympathy and accord with your conviction of the need of your returning to the United States at this time. One of the real reasons that you do not mention would be the fact, to my mind, of Mrs. Bowen and the children all being over here.

I am rather hopeful that some of the financial arguments may be in part met before I leave, although if they were all made there would be plenty of adequate reasons for your return. Your feeling of the need of getting things tied up snug and tight with Dr. North would be confirmed in the amplest degree by my experiences. I am enclosing herewith a copy of a letter from Dr. North together with the reply of mine to him. I hope the first payment of \$5,000 on the \$100,000 will soon be available.

It will be very difficult for us if we will in any way put a difference of understanding on the part of Bishop Lewis and Dr. North, as there is a possibility of heads or tails we lose in such a situation. Bishop Bashford made strenuous efforts to get you extra funds for the University. Through Dr. North we have secured \$8,000 on Hospital, \$8,000 additional grants for Equipment beside the \$6,000 Cutler bequest and the \$9,000 for Residence. I think your point that these funds should not be charged up against the Centenary account is very well taken. It is well for us, from our point of view and our responsibilities also not to accept at face value all of Bishop Lewis' enthusiasm. This enthusiasm was expressed in like degree at the Quadrennial Conference at Minneapolis in 1912 when he assured me that we could count upon \$100,000 from the Methodist Church. At the next Quadrennial Conference at Saratoga he and Bishop Bashford wrote that in a letter and now, nearly seven or eight years later we are trying to get that \$100,000 and one of our strongest arguments is that it will need the \$100,000 of the Centenary askings. Those askings, according to the statement which I enclose total \$523,400 based upon the full consideration and requests of your missions in China, which I am sure receive the sanction of Bishop Lewis. Or to summarize, without any promise from Dr. North we have actually received these sums: \$6,000 Centenary bequests, \$8,000 property

0406

equipment, \$8,000 for the Hospital, \$9,000 on residence, a total of \$31,000. Bishop Bashford at the close of his life through great efforts secured for you \$5500 or \$6500.

There is a hiatus in the executive machinery of the Methodist Church between the Bishops and the Secretary of the Board and we shall have to be very careful that it does not work out that heads or tails we lose. I admire and love Bishop Lewis and his enthusiasm suits my temperament much better than Dr. North's disposition. I am only pointing out that his enthusiasm up to the present has not yielded the cold cash that we need to carry on our Wanking enterprise. It would be ideal if we could have both the enthusiasm and the cash. If we have to choose one or the other you know which is easier to settle the bills with.

In line with this I have also referred the Library proposition to Dr. North and hope he will secure an action of the Executive Committee of your Board giving approval, whereby it will become, as he indicates, official for us.

I wish, Bowen, that we were "facing prosperity" and that "the finances are going to be more easily handled from now on." In my conference with Earl Taylor he pointed out that it was an iron principle of the administration that appropriations would be paid from "funds received, not from pledges." The largest returns of the Centenary, about \$150,000,000 are "pledges" and you will note by Dr. North's letter how far this may be removed from actual funds. The advertising has been based upon the pledges and the Publicity Department may well do a good deal in its advertising when it comes to the funds received. This does not mean any reflection upon the success of the Centenary, but is simply accepting the dictum and iron principle of the administration that our gifts cannot come save from "funds received."

After all is said I think it will be decidedly advantageous for you to be here on the ground in conference with the leaders of the Church and seeing to the appropriation, but if in face of all reported 150% return in pledges on the askings the Mission and forces in China plan for a reduction in the askings before the funds are received the authorities here might not be disinclined to go us one better and reduce the grants even by more than the proportional reduction in the askings.

If we could secure \$523,000, the amount of our askings in five years with the larger part of it in the first two and a half years, the University will be facing prosperity, but if this amount is largely reduced the element of discouragement that will pass around among all the Boards and Societies may reduce us in a few years to the facing of financial difficulties more acute than any we have yet faced. There is a large speculative element. If it turns out well we are on Easy Street, if it turns out bad we are as much worse off by as much of the element of speculation as enters in.

One of the real determinative factors in basing the amount that will be actually received upon the pledges will be the industrial and labor conditions and problems and the outlook in that regard is far from secure.

I am delighted to hear that Governor Li Shun seems receptive to your appeals and of the splendid returns in enrolment in all departments of the School.

With heartiest regards,

As ever yours,

JEW::S
Enc.

0408

Dr. A. J. Bowen

TRANSFER

H. - K.



November 6th, 1919.

Dr. A. J. Bowen,
University of Nanking,
Nanking, China.

My dear Bowen:-

The meeting of the Trustees yesterday afternoon had a very fair attendance, as you will see by the checked-off list of Trustees on the docket, when I enclose. Dr. North was in for a while, and his son Eric throughout the whole time. Mr. Horne was present for the full meeting, Mr. Diffendorfer having resigned, no-one filling his vacancy as yet. Dr. Speer, Mr. Severance, and Mr. Cobb were present. Mr. Doan was elected in place of Mr. Jerome, and will be a regular Trustee hereafter. Dr. McLean was unable to attend and Dr. Banton was also unable to attend. Mr. Huntington was present in place of Mr. Franklin, who is out in California. Mr. Mornay Williams was in France. Dr. Pinson was present, and brought the helpful news that the \$15,000. for the Dormitory will be available about January. I shall take up, with every possibility of securing the two for one rate on that. I believe it would be well for Ross and the other men to wait until we can confer together over the entire Seminary situation, before starting the building plan. Dr. Chester was unable to be present. Ginling College had a separate Committee meeting, so none of them were present. Mr. Walter Swingle from Washington was present, and spoke in a most instructive and helpful way of the work Nanking was doing, and the opportunity that lay before it in agriculture. Dr. Sloan was present, and reviewed the property and equipment development of the Hospital, its staff, and its general work. I read usurps from your Annual Report, on the political situation, the Alumni, the conclusion, and the part referring to the staff. I had been hoping all the time that the full printed reports would come, which could be sent to the Trustees and accompanied by a special letter, emphasizing parts to make sure they would read off.

The Hospital reports were very helpful. They were in good style, a great gain over the last one, and will be of invaluable help to Sloan and his work here. To break in on this report of the Trustees, to follow up the matter of the Hospital, I had called upon Mr. Imbrie, Secretary of the Foundation, and made my call to suggest that we are in a receptive attitude for the \$9250. this year, and when Dr. Sloan arrived in town in the morning, I took the opportunity of calling up Dr. Vincent, to talk over the Hospital situation. We had a pleasant interview with Dr. Vincent and Imbrie together. Dr. Sloan made it quite clear as to the extent of staff he now has on the Hospital, with Dr. Ewers on the job, Dr. Charles having helped out in the summer, and with the recruits this Fall, Dr. Fellows for the full time, the Wilmots in the Language School, we expect for the full time, Dr. and Mrs. Daniels, and Dr. and Mrs. Judson. We shall have to secure a good eye and ear man yet, and it will be up to Dr. Sloan to find him.

0409

I am enclosing copy of last letter from the Boston University, from Mr. Craig. I had discouraged the Brethren there over the elaborate Constitution and By-Laws, etc. I was afraid they would be lost among their multiple wheels and machinery, and a bit interested in Dr. Ferguson sending it all out to you. However, if they can manage a machinery, and in addition, deliver \$3,000. a year to us for a Professor, it will be a pretty good arrangement. I made a couple of visits there to speak for them and would be glad to go again, if I could get it in, but it requires a lot of time to run up to Boston, and some money. I am hoping to get the thing across by correspondence.

We were not limited time yesterday. We had put the meeting in the afternoon at 2:00, to accommodate Mr. Horne, but as it proved he was the only one who was accommodated, and the others had to leave early, and we had to push thru all our business to finish within a two hour period, and it would probably be advisable for you hereafter to revert to the morning meetings being on the whole more satisfactory-, and then by personal interview put pressure on for Horne to be present. He is in the city, and the others have to travel.

I shall do nothing about the vacancy, for Mr. Diffendorfer. That will be far better handled by you. We can talk everything over together when I get back.

I am drafting a Minute for the records and Bailie's resignation. There will be a bit of amusing report to give you, when I get back, in that conjunction. I was afraid for a moment that some of the Brethren were going to get excited, because Bailie had been so little at Nanking, but Mr. Speer helped us out there by saying he had known Bailie intimately for thirty years, and speaking of the sterling qualities that he had, so they passed unanimously to have a good Minute drafted in expressing their appreciation of all that Bailie had done for the Institution, and acquiescing in his resignation.. Mr. Swingle made a good point on what service Merrill could render the University, and how their Department might be able to aid in providing his salary. The Board took action, expressing its appreciation of the suggestion, and referring it with power to the Board of Managers, with the idea that we would look into the matter of Professor Merrill's Christian character and missionary purpose, as well as his scientific and professional attainments. Mr. Russell Carter has rendered unusual service to the University, first: in the collecting of all the back exchanges. At this time, all funds in arrears are collected on the exchange of annual grants, together with the \$2,000. from the Disciples Board on the \$40,000. Endowment and the \$5,000. from Dr. North, on the \$100,000. Endowment. There are the arrears on the vacancy on the Hospital Staff, since the leaving of Dr. Perkins. Dr. North says that those funds are committed to the field, and should be paid over by the Treasurer in Shanghai. They may not have been. Would it not be better, Bowen, for you to insist upon the policy determined upon by the Trustees, that all funds and grants should be paid thru the Treasurer in New York, not only the annual regular grants, but also the grants in lieu of regular men on the Staff? This is done by the Disciples Board, and is done by the Presbyterian Board, and would be simpler for Owen, and relieve you of another possible point of argument on the field, where there is such an unlimited complex of repetitions to be adjusted.

I think you will be pleased with the Summary of the budgets that was gotten up by Mr. Carter, and I believe it would be an advantage to follow that outline, as regards that phase of the budget. The Finance Committee require in addition to this Summary, of course, all the detail you sent in, in such clear and splendid form. In presenting the Summary, Mr. Carter spoke most appreciatively of the way the budgets were prepared. By an oversight, the budget for the Language School was not linked up with the other on the Summary, but it was passed as presented. The budget for the Hospital did not come to hand, and the Trustees could not approve until it was in hand. I think it should be prepared on the same lines as the other budgets, indicating salaries paid for Mission Societies, sources of revenue, and income on the field. Dr. Sloan could explain the financial report of last year appearing in the last page of the printed report. In your budget you listed "Mr. and Mrs. Owen's salary". This was never underwritten by Mr. Day, in fact, the three years' further underwriting that he did at the time he was in China, has already expired and that salary should fall back upon us on the field. The theory which Dr. North is trying to propound and observe: that only gifts directly thru the Treasurer of the Presbyterian Board should count as gifts from Presbyterian sources, counter-balancing any gifts for equipment or otherwise from the Methodist Board, if accepted by all, would make it easier to collect extra gifts from Presbyterian sources. Unfortunately, neither the members of the Presbyterian Board, nor the individual donors within the Presbyterian Church look at the matter in that way. They were disposed to do so at first, with the expectation that each Church would be opened alike for appeal before Churches and individual donors, and that we need not keep tab on the individual donor within different Churches, but since the Methodist Church was , and Dr. North explained explicitly that he would give no letter to individual donors, his interesting theory will have to give way. It would be perfectly easy to pass the gifts from Mr. Severance, Mrs. Prentice, Mrs. McCormick, Mr. Day, and any other gifts from Presbyterian sources thru the Treasurer of the Board in New York, and list them simply as gifts from the Board. You see the implications. While the theory propounded would be very convenient for the Secretary of the Methodist Board, if accepted, will work very disadvantageously to the University. In fact, that theory brings up the whole denominational line in the University, but would work on only to the disadvantage of our finances, but also to the disadvantage of the finest spirit of cooperation. It was my hope to develop it on that lines. Your recent letter, in which you review the reasons for your return was shown to Dr. Speer. The desire was expressed in Trustees' meeting, not only ~~that you~~ return, but that you could be at New York and be in splendid association with the members and the Trustees. No official action was taken, as there was no official request from the Board of Managers, but it was understood that you would come very likely on regular furlough, or if anything further were needed, by action of the Board of Managers. There will be the heartiest welcome for you.

We will send you copies of the last letters from Dr. North, in which the action was taken with regard to the \$5,000. on the \$100,000., and in regard to the fifth man in agriculture. The fifth man for agriculture has been passed by the Foreign Christian Missionary Society, the Methodist Board, and the Presbyterian Board. We hope that action will be taken soon by the Baptist Board. The cantankerous attitude of the people at the point makes it very difficult for their Board to cooperate in any union. Our comfort is that we need not regard it

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in any sense personal toward us, for their difficulties with the Southern Baptists would be more acute, and their difficulties with each other certainly not less acute.

I reported that Dr. Pinson said that the \$15,000. was available for the Seminary, and took occasion to briefly review the Seminary, telling of the appointment of Mr. and Mrs. Bradshaw, and bringing to the minds of the Trustees, the supreme importance of developing the advance Seminary course at this time, in the interest of the missionary work of all the cooperating Missions. Your report of the proposed askings from the Interchurch World Movement was in hand and referred to the Finance Committee.

Mr. Carter will be reporting to you the additional amount from the Volunteer Movement of \$810. The total from them was \$935., a little block against the extra expenses of our being here. The Presbyterian Board covered the extra hundred dollars on home allowance and \$55. a month rent from the first of April thru September 6th, so that there will not be entailed on the University very much of an account for my campaign home. I am glad this is done, for the demur from the field against any charges there came at a time when I was up against a stone wall, and could not get relief from the University budget. It seemed to me like an unfair kick at the time of greatest difficulty. However, since it is all cleared up, it does not matter.

We are just afloat again financially, and you know the way our Institution is geared. It will just be about another year and a half when we will be in financial straits, that is, it will require that amount of time, when we will grow up beyond the limit of our present resources, and we will have to bank our fires and hold to the old days. I believe the magnificent work you did with the Alumni is one of the finest lines of encouragement. I am hoping that our resources in China from various organizations and from Chinese sources can be steadily enlarged and increased. From all that I can learn, we have the strongest missionary institution anywhere in the world. We have the finest spirit of cooperation. We have the achievements of the past as a securest ground of encouragement for the future, and while we have had our anxious problems and times of great anxiety, together, old man, we have had no end of good fun in the job and the dearest fellowship that would be given to anybody in a life work that is worth while.

Why not you, with Keen, backed by Morse, put up to the Baptists that they provide out of the great surplus and increase that has come to their Board, a second Dormitory for the Language School? That proposition is administered now, and a second Dormitory ought to be available directly. It ought to be larger than the first, with provisions for married couples, as well as single men.

I will still do my utmost to get something on houses. If all the cooperating Boards had agreed to add their fifth man, we could have carried across yesterday the request for a house with a man. I brought up the proposition and thought it would go thru, but it was just touch and go to lose the Baptists and Methodists out of this advance, if we pressed the house, so we had to put it off. I shall do my utmost to get together the funds for the third Dormitory. We can about make it with Day's funds, and the material on the ground from Mrs. McCormick's surplus, but we need more. I hope you will be relieved and delighted

to know that the good women of the New York Board of the Presbyterian Church have added to these twenty-five to the Sage Bequest, another seven thousand, making a total of thirty-two thousand, so that the Chapel will remain. I am hoping that we can arrange it that the new Dormitory will carry the Day's name. I am just off to Atlantic City to attend conference of the Union Church. I am going to make further effort here on the Library. Dr. North is not disposed to acknowledge the \$50,000. for the Library Building is in, unless Bishop Lewis had some special place where the amount was secured, which Dr. North suggested might be the fact. If I should be able to put across yet a good fat gift for the Library, I shall do so and then we can use this \$50,000. for the new Science Building, to be named in memory of Bishop Bashford. When you come back, I think you can handle the matter and see that it goes thru. We took Mary to Andover last Sunday. Faith is now back in School. We are making everything bend to take the "Empress" the 27th of November. In returning, if possible, I will stop a day or two in Japan. I want to get the feel of things over there. I believe it will help us in our plans of Nanking.

As ever, with heartiest regards to all the fellows, I am,

Affectionately yours,

W.-K.

Encs.

Mr. Chiu Chiu Chang
College of Missions
Irvington
Indianapolis, Ind.
Nov. 10, 1919.

My dear Dr. Williams:-

I would like to write
you sooner, should I not have
your address on my way to
America. Mr. Chang Yung,
Hsuan had honored me by a visit
last Saturday, & from him I am
able to write the first letter.

It may surprise you to
know, instead of studying in
the University of Chicago I am
now teaching some hours a
week in the College of Missions &
taking some courses in the Butler
College along the line of Secondary
& Primary Education.

I wish that I could be
in the University of Chicago next
year, if not Columbia University.
Mr. Sie Kia-shen, the Pres.
of Alumni Association wishes
you to send him your

11-10-19.

picture as soon as possible for
the Alumni Record, which the
Alumni wanted me to write
when I was in China. This
book is somewhat like the Class
Book of American Colleges. It
is about 170 pages thick. In
which you will see sometime
later all the scenes of the Univ.,
the pictures of Faculty, members
of Alumni Ass. and Sino-
Students as well. The pictures
of Students' Clubs, Societies are
also put in. The book is now
in printing, but it will not
issue before your picture arrives.
Your picture is supposed to be a
big one at least of 6 inches
long. It will occupy a whole
page in the front of the book.
Hoping you will kindly do us
this favor by sending it earlier.

Thanking you in anticipation
& with best wishes to Mrs. William

I remain

Yours sincerely

Chen Chi-chang.

Dr. Williams to
Rev. A. E. Keigwin.

November 13, 1919.

Rev. A. E. Keigwin, D.D.,
West End Presbyterian Church,
165 W. 105th St., New York City.

My dear Dr. Keigwin:

It was a very great pleasure to me to meet with the friends at the Church last evening. The hearty, loyal support of the West End Church and the prayers and interest of the friends have been one of our very greatest assets in the work in China. It was a privilege to refer briefly to the development of the work.

It has occurred to me that if the whole membership of the West End Church knew the burden that is upon the Board of Foreign Missions in carrying forward this work, they might be willing to undertake to increase their contributions towards our salary and support in the work.

The Church has regularly given \$1,200 a year at the beginning; that went far toward covering the total expense, although our Board estimated \$2,500 a year to cover the support of a missionary family, including salary, travel, house, medical bills, etc.

Owing to the war exchange, the Board has tried to continue the Mexican equivalent of the gold. Before the war, for about ten years, this averaged 2.15 Mex. for a gold dollar. Since the war, the Mexican has steadily and rapidly increased, and possibly it might be better to say the gold dollar has steadily and rapidly depreciated. As you know, all salaries and wages have been largely increased in America, owing to this fact, the Presbyterian Board has undertaken to pay the missionaries salary at the basis of two Mexican dollars for one; otherwise the missionaries cannot be continued in the work. This would involve on the old estimate a total expenditure of the Presbyterian Board, for our salary, covering travel, house, medical, etc. of about \$5,000 a year.

I thought that if these facts were brought frankly and fully to the attention of the West End Church, our friends there would like to undertake a larger share of this amount, particularly when they realize that last year the Presbyterian Board of Foreign Missions, owing to losses in war exchange in China, India and Persia, closed its year with a deficit of over \$600,000 gold.

0416

-2-

Rev. A. E. Keigwin, D.D.
November 13, 1919.

If the work on the foreign field should be limited at this time of extraordinary opportunity, when God is opening the doors as never before, it would be the greatest calamity. Never were the people in these lands responding to hear the Gospel in such large numbers as now.

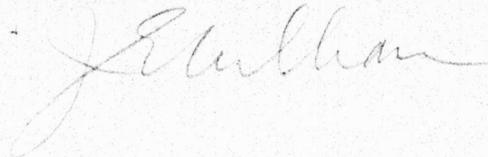
Notwithstanding the dire extremity facing the Board, they feel that they cannot curtail and are moving forward with the hope and prayer that the churches will respond and enable them to meet the new and larger obligations.

I know that this will appeal to you, and that you can place it before the Church in a way to arouse their interest and enlist their cooperation. Of course, Mrs. Williams and I would feel especially their coming to the rescue at this time, to aid the Board, which has so faithfully supported us in all of our work.

It was a very great pleasure to see Mrs. Keigwin and your father again and to have the farewell meeting.

With hearty regards,

Sincerely yours,



JW:CS

0417

Mr. Chiu-Chang Chen -

November 15, 1919.

Mr. Chiu-Chang Chen,

College of Missions,
Irvington, Indianapolis,
Indiana.

My dear Chen:

Your letter of November 10th received. I am delighted to know that you are with my dear friends Dr. and Mrs. Paul at the College of Missions. I am sure you will enjoy your work there and particularly your association with them. I am deeply interested in what the Alumni are trying to do.

I am not clear from your letter whether you wanted the picture sent to China, or to you. I am mailing the picture to you so that you can mail it to China if you so desire. We are sailing on the "Empress of Russia" from Vancouver the 27th of this month, with our faces turned toward China and our hearts most eager to get back to the work there and among the many dear friends, particularly with our Chinese friends.

The University is making real progress. We are adding ten or a dozen new teachers this year. Our total Budget for 1919 when we began was about \$25,000. In 1919 it will be \$227,000 for current and we are putting nearly \$100,000 a year in 1918 and 1919 into property. So it does move, you see!

With good wishes for your prosperity
in the work here.-

JEW-EMB

Very heartily yours,

0418

J. E. Williams

November 15, 1919.

Dear Russell:

Some of the contrasts you desired with regard to the development of the University are somewhat as follows:

The Budget will need to be checked against President Bowen's Report for the first year in the Filing Room.

My recollection is that our Budget for the first year is something like \$50,000. Mex. then less than \$25,000. gold. The property which was carried into the Union was valued at \$70,000. gold.

Our Budget for 1920 will be \$220,000. Mex., which is now more than gold, more than half of which is received in China. The total valuation of our property when present buildings are completed by the end of 1919 will be about \$850,000. Mex.

At the beginning we had about thirty acres of land. Now we own one hundred acres in the best situation in Nanking.

At the beginning we had eight American Missionary teachers, with thirteen Chinese teachers, of the old scholar type.- Now we have more than forty Americans on our staff, with eight or ten returned Chinese students with America's best graduate degrees, and have twenty other Chinese students, graduates of the University or other colleges.

The total enrollment of the College at the beginning was thirty-three students, not fully up to the standard. This year we graduate thirty students with degrees from the Regents at Albany of B.A. and B. S. The enrollment is now drawn from practically every province in China, with students from Korea, Philippines, Java and the Straits Settlement. Eight Governors are sending students on scholarships to the Departments of Agriculture and Forestry, so that the Institution has an acknowledged national position.

I think we may say that the faith of the Mission Boards and the Missions in the effectiveness of the plan was never stronger than today. The confidence of the Chinese and their backing

0419

Mr. Carter-----#2

was never more secure. The co-operation of business enterprises and their appreciation of the services the University can render has grown very rapidly in the last two years. The time of experiment is passed - the opportunity before the University is now clear and definite. The support of the Trustees and the patrons of the University could never be given with greater confidence than at the present. The men of the Administration and the Faculty are deeply appreciative of the support that has come.

You may be able to use the above in letters to be sent out to friends.

JEW-EMB

0420

Hung Yu-Fung over

W/V

New York State
Library School,
Albany, N.Y.

Nov. 24, 1919

My dear Dr. Williams:

I am very glad to say that I had a long pleasant trip, left Nanking on twenty-six of Aug. and arrived here on twenty-seventh of Sept. and I am studying in the State Library School. I planed to stay here two years. I would be back in 1921 summer.

Dr Finley is the President of the State University and Mr. Wyer is the Director of the State Library School and also the Librarian of the State Library. they told me that you would come here last month for attending the educational meeting. However unfortunately, you **did** not come by some interruptions.

Another interesting news I am glad to tell you that we have a group of body come over here and scattered in the country. Our University of Nanking has twelve men. you see our University is developing so rapidly!

Mr. Clemons had done his splendid work in Siberia for American Library Association war service and came back to Nanking before

0421

I started..

I am very busy for my lessons and I shall have a library visit to Boston next March and practice outside one month.

When do you go back to China? Dr. Bowen said to me that probably he will come here next spring.

With my best regards to Mrs. Williams.

Sincerely yours,

Hung Yu-Lung

0422

I started.

I am very busy for my lessons and I shall have a library visit to Boston next March and practice outside one month.

When do you go back to China? Dr. Bowen said to me that probably he will come here next spring.

With my best regards to Mrs. Williams.

Sincerely yours,

Hung Yu-Lung

0422